1. **Welcome and Roll Call** – Councilmember Marlla Mhoon, Covington, Chair  
   2 minutes

2. **Public Comment** – Councilmember Marlla Mhoon, Covington, Chair  
   10 minutes

3. **Approval of minutes – October 12, 2016 meeting**  
   Page 5  
   2 minutes

4. **Chair's Report** – Councilmember Marlla Mhoon, Covington, Chair  
   5 minutes

5. **Executive Director’s Report** – Deanna Dawson, SCA Executive Director  
   10 minutes

6. **Election of the 2017 PIC Chair & Vice Chair**  
   ACTION ITEM  
   Page 21  
   Deanna Dawson, SCA Executive Director  
   (5 minute staff report, 10 minute discussion)  
   15 minutes

7. **Regional Board and Committee Appointments**  
   ACTION ITEM  
   Page 23  
   Deanna Dawson, SCA Executive Director  
   (5 minute staff report, 10 minute discussion)  
   15 minutes

8. **Land Conservation and Preservation Work Plan**  
   DISCUSSION  
   Page 25  
   Doreen Booth, Policy Analyst  
   (5 minute staff report, 10 minute discussion)  
   15 minutes

9. **Veterans and Human Services Levy**  
   DISCUSSION  
   Page 31  
   Ellie Wilson-Jones, Senior Policy Analyst  
   (5 minute staff report, 10 minute discussion)  
   15 minutes
10. **Cascadia Rising – After Action Report**
   DISCUSSION
Page 45
Doreen Booth, Policy Analyst
(5 minute staff report, 10 minute discussion)

11. **Future Levies and Ballot Measures in King County**
    UPDATE
Page 55
Brian Parry, Senior Policy Analyst
(2 minute staff report, 3 minute discussion)

12. **Potential Upcoming SCA Issues**
    UPDATE
Page 57
Deanna Dawson, Executive Director
(2 minute staff report, 3 minute discussion)

13. **Upcoming Events**
    a. SCA Regional Economic Strategy Update Roundtable – Wednesday, November 16, 2016 – 4:00 PM to 6:00 PM – Renton City Hall, 7th Floor, Conferencing Center
    b. SCA Annual Meeting and Networking Dinner featuring UW President Ana Mari Cauce – Wednesday, November 30, 2016 – 5:30 PM – Renton Pavilion Event Center
    c. South and South Valley Caucus Meeting – Wednesday, December 7, 2016 – 6:30 PM to 8:00 PM – Auburn Community and Event Center
    d. North and Snoqualmie Valley Caucus Meeting – Thursday, December 15, 2016 – 6:30 PM to 8:00 PM – Redmond Senior Center

14. **For the Good of the Order**

15. **Adjourn**

**Did You Know?**

The best way to keep up-to-date on weather activity in your area is to monitor a battery powered (in case of power loss) NOAA Weather Radio. These radios continually broadcast weather information pertaining to your specific area. If a NOAA Weather Radio is not available, the weather can also easily be monitored through television, radio, or cell phones.

You can also follow the [Take Winter by Storm website](#) to stay up to date on power outages, road closures, and more. Get ready for storm season by signing up for notifications from [ALERT King County](#). This free service helps you stay informed about potential hazards and threats that impact your area. [King County Emergency Management](#) also offers tips to residents to stay safe and be prepared to ride out the storm.
Sound Cities Association

Mission
To provide leadership through advocacy, education, mutual support and networking to cities in King County as they act locally and partner regionally to create livable vital communities.

Vision
To be the most influential advocate for cities, effectively collaborating to create regional solutions.

Values
SCA aspires to create an environment that fosters mutual support, respect, trust, fairness and integrity for the greater good of the association and its membership.

SCA operates in a consistent, inclusive, and transparent manner that respects the diversity of our members and encourages open discussion and risk-taking.
1. Welcome and Roll Call
PIC Chair Councilmember Marlla Mhoon, Covington, called the meeting to order at 7:00 PM. 28 cities had representation (Attachment A). Guests present included: John Stilin, Redmond Council; Mayor Don Gerend, City of Sammamish; Lyman Howard, City of Sammamish; Mayor Carol Benson, City of Black Diamond; Austin Bell, Burien City Council; AJ McClure, City of Bellevue; Stacey Jehlik, City of Seattle; Diane Carlson, King County Executive’s Office staff; Michael Huddleston, King County Council staff; Brian Parry; John Sheller, King County Library System.

2. Public Comment
Chair Mhoon asked if any member of the public had any public comment. Seeing none, Chair Mhoon closed the public comment portion of the meeting.

3. Approval of the September 14, 2016 Minutes
Councilmember Amy Ockerlander, Duvall, moved, seconded by Council President Hank Margeson, Redmond, to approve the September 14, 2016 PIC minutes.

There was no discussion. The motion passed unanimously.

4. Chair’s Report
Chair Mhoon reported that October is Domestic Violence Awareness Month and Covington participates in this effort through Purple Light Nights. She also reported that it is Fire Prevention Week, and while it is important to regularly change the batteries in smoke detectors, it is also critical to replace smoke detectors at least every 10 years. Chair Mhoon commented on the recently held SCA Networking Dinner where Seattle Mayor Ed Murray engaged in a fireside chat with SCA Executive Director Deanna Dawson. Mhoon has started a conversation with the Kent School District about vocational programs for students that could be implemented in Covington, taking her ideas from a pilot project that Mayor Murray described.

5. Executive Director’s Report
Deanna Dawson, SCA Executive Director, noted that Purple Light Nights originated in Covington and is now featured in cities around the world.
Dawson informed members that SCA Senior Policy Analyst Katie Kuciemba had accepted a position with the Port of Seattle and would be leaving SCA effective 10/21/2016. While SCA is sad for the loss to the organization, they are happy for Katie and her new opportunity. Members joined Dawson to thank Kuciemba for her outstanding service to SCA and the region.

Dawson noted that SCA is now in the process of hiring for two positions (one full time and one part time).

Dawson made note of a number of upcoming events:

- SCA Veterans and Human Services Levy Roundtable, 10/26/2016
- SCA Women’s Leadership Happy Hour, 11/10/2016 (prior to the below AWC event)
- AWC Regional Meeting, 11/10/2016
- SCA Regional Economic Strategy Update Workshop, 11/16/2016
- SCA Annual Meeting, 11/30/2016
- South and South Valley Caucus Meeting, 12/7/2016
- North and Snoqualmie Valley Caucus Meeting, 12/15/2016

Dawson informed members that the PIC Nominating Committee would be meeting on November 1, 2016. The Committee will make recommendations on Chair and Vice Chair for 2017. It is anticipated that PIC Vice Chair Tola Marts will serve as Chair in 2017. Candidates for Vice Chair are being sought. Members interested in serving should contact Dawson no later than 10/26/2016. The election could take place in November, as it is unclear whether the PIC will need to meet in December. Members agreed the election should take place in November.

Dawson also reminded members that applications for regional board and committees are due on 10/26/2016. Redmond Council President Hank Margeson, PIC Nominating Committee Chair, added that individuals interested in serving do not need to be a member of the PIC to serve as an appointee on a regional board or committee. He noted that cities should put forth only one nominee per committee, as the PIC Nominating Committee will not choose between multiple applicants from one city. Margeson encouraged individuals to attend regional board or committee meetings and SCA caucus meetings of committees to which they have interest in. Dawson added that alternates are expected to attend all meetings as they often sit at the dais and are typically the first to be considered if a voting member seat becomes available.

6. Appointment of 2017 PIC Nominating Committee Members
Chair Mhoon thanked committee members and noted that if there is no December PIC meeting, this will be her last meeting as Chair since she will be absent for the November PIC meeting. She reported that the current PIC Nominating Committee members are: Mayor Leanne Guier, Pacific; Council President Hank Margeson, Redmond; Councilmember Amy Ockerlander, Duvall; and Council President Ed Prince, Renton.

Chair Mhoon appointed the PIC Nominating Committee for 2017 consisting of:
- Mayor Leanne Guier, Pacific, South Valley Caucus (reappointment)
- Councilmember Amy Ockerlander, Duvall, Snoqualmie Valley Caucus (reappointment)
- Councilmember Ed Prince, Renton, South Caucus (reappointment)
7. Low Income Housing Tax Credit

Ellie Wilson-Jones, SCA Senior Policy Analyst, reported on federal legislation sponsored by United States Senator Maria Cantwell that would increase the allocation for the federal Low Income Housing Tax Credit (LIHTC) program. Since the program was created in 1986, it has helped finance the creation or preservation of nearly 37,000 units of affordable housing in King County. The SCA Legislative Committee has recommended a policy position in support of the federal legislation, and at the September PIC meeting, members voted unanimously to bring back that policy position for final action this month. Technical questions about the LIHTC program, Senator Cantwell’s legislation, and current affordable housing needs in King County posed by PIC members at the September meeting were addressed through a questions and answers document distributed via email and in the staff report in the October PIC packet.

Dayna Lurie, King County Outreach Director for Senator Cantwell, spoke to why Senator Cantwell is focusing on the creation of affordable housing and how she is working to build support for expanding the LIHTC allocation. Last year, King County declared a state of emergency with regard to homelessness and called on the federal government for assistance. Senator Cantwell noted that the federal government was doing little to assist communities to address the homelessness and housing crisis and, in response, began working on this legislation, which has bipartisan support. Currently, affordable housing cannot be built fast enough to keep up with demand and address the housing crisis, but with an expansion of the LIHTC program, there would be a greater incentive for developers to build more affordable housing. There is not yet a sponsor for this legislation in the House, but Senator Cantwell is hoping that United States Representative Dave Reichert will introduce legislation and is asking constituents to encourage him to do so. Senator Cantwell kicked off the campaign to expand the LIHTC allocation in March with an event with United States Senator Chuck Schumer in New York and has been reaching out to groups such as SCA to build momentum. Lurie thanked SCA members for helping to show support for expanding the LIHTC program.

Deputy Mayor Sheree Wen, Medina, asked about eligibility requirements for the program. Wilson-Jones answered that the federal government has established affordability requirements for units financed through the LIHTC program. The Washington State Housing Finance Commission, which awards the 9 percent version of the tax credits through a competitive process, has also developed more detailed scoring criteria to incentive affordability exceeding the federal requirements.

Deputy Mayor Catherine Stanford, Lake Forest Park, moved, seconded by Councilmember Bill Peloza, Auburn, to recommend to the SCA Board of Directors the following potential policy position:

*The Sound Cities Association (SCA) supports federal legislation to increase the annual allocation for the Low Income Housing Tax Credit (LIHTC) in order to create and preserve critically needed units of affordable housing.*
Deputy Mayor Catherine Stanford, Lake Forest Park, provided additional information about how developers utilize the LIHTC and other financing tools to create affordable housing based on her experience developing low income senior housing at the Pike Place Market. Financing is challenging, with at least eight funding sources for that project alone. The LIHTC is instrumental to financing such projects, and the federal legislation will help communities, not just low income housing developers.

Mayor Rich Crispo, Newcastle, stated that the Newcastle Council decided not to take a position on the proposed policy position because they did not have enough information about the costs of the legislation and how they would be paid for. Crispo asked about the costs of expanding the LIHTC program. Wilson-Jones stated that policy staff in Sen. Cantwell’s D.C. office have stated that the legislation will likely be folded into a larger revenue-neutral bill and that additional information about the projected cost of the legislation is included in the packet.

Councilmember Bob Keller, Sammamish, stated that he would be abstaining on the vote because the Sammamish Council had additional questions about the proposed federal legislation and did not come to a decision. He stated that the Council did discuss advocating individually and urging Rep. Reichart to introduce House legislation.

Council President Bill Boyce, Kent, stated that the Kent Council is in support of the proposed policy position. The city has met with the Washington State Housing Finance Commission, and understands there is great need in the state. There is a feeling that Kent has enough affordable housing, but the need exists elsewhere and therefore the city is in support.

Council President Hank Margeson, Redmond, noted that the table on page 26 of the October PIC Packet includes inaccurate information about the number of units constructed with 9 percent LIHTC in King County cities. (Note: The corrected table is included as Attachment B to the minutes.) Margeson stated that federal Low Income Housing Tax Credits are being used to help cities, counties, and partners as they put together funding for low income housing and that the federal government is not actually building housing. He stated that great need remains.

Deputy Mayor Shari Winstead, Shoreline, voiced support for the proposed policy position and stated that it was good to see action in Washington, D.C. on this important issue.

Wilson-Jones, referencing back to Council President Margeson’s statement about the error on packet page 26, noted that correct information about the total number of low income units financed with the LIHTC in each King County city can be found on page 29 of the packet. Additionally, referencing back to Mayor Crispo’s request for more information about the cost of the legislation, highlighted information provided by Sen. Cantwell’s office and included on page 23 of the packet: “Sen. Cantwell’s Office answers that the simulative effect of the increase would outweigh the costs through the jobs it would support or create, through local income and tax revenue generated, and by easing the costs of homelessness and supportive services by moving individuals and families into affordable housing.”

Councilmember Nancy Tosta, Burien, requested clarification on the relationship of the numbers listed on packet pages 29-30 for the total number of low income units financed with the LIHTC in each jurisdiction (column 2) and the sum of units constructed for specific populations...
(elderly, disabilities, homeless, etc. in columns 3-7). She noted, for the city of Burien, the sum of specific population units do not equate to the total number of low income units. *(Note: Following the PIC meeting, further clarification was received from the Washington State Housing Finance Commission, which generated the table on pages 29-30. While low income housing tax credits are awarded for units that are income restricted, developers often also incorporate market rate units into the same project. The second column of the table lists the total number of low income units financed in each jurisdiction with the LIHTC. Columns 3-7 are not, however, limited to just units that are income restricted. These columns list the total number of units for specific populations—elderly, people with disabilities, etc.—that were constructed at projects that received any LIHTC financing, including units that were not income restricted.)*

The motion passed 24-0-3. The cities/towns of Auburn, Black Diamond, Bothell, Burien, Clyde Hill, Covington, Duvall, Federal Way, Kenmore, Kent, Kirkland, Lake Forest Park, Maple Valley, Medina, Mercer Island, Normandy Park, North Bend, Pacific, Redmond, Renton, SeaTac, Shoreline, Skykomish, and Snoqualmie voted yes. The cities/towns of Beaux Arts Village, Newcastle, and Sammamish abstained from the vote. The City of Tukwila was not present for the vote.

8. **2017 SCA State Legislative Agenda**

Deanna Dawson, SCA Executive Director, gave background on the Legislative Committee and its makeup, noting that this is the first year that SCA has had a Legislative Committee, and that the Committee is comprised of members from each SCA caucus. Dawson provided an overview of the three positions that were unanimously recommended by the Legislative Committee which are found on page 36 of the PIC packet:

- Adjust the Property Tax Cap
- Invest in Public Health Services
- Address the Housing and Homelessness Crisis

Serving as Committee Chair, Kenmore Mayor David Baker explained that the Committee focused on a narrow set of issues that did not duplicate other legislative agendas, such as the Association of Washington Cities (AWC). Rather, the one-page Legislative Agenda would focus on issues of special concern to cities in King County.

**Mayor David Baker, Kenmore, moved, seconded by Councilmember Kate Kruller, Tukwila, to recommend that the SCA Board of Directors adopt the 2017 SCA Legislative Agenda found on page 36 of the PIC packet (Attachment C).**

Chair Mhoon noted that the Pre-PIC Workshop for the night included information about the King County 2017-18 biennial budget. Information was provided about the public health fund, which while stabilized currently, is not sufficient to cover needed services especially in light of a current wave of hospital acquired infections. Cities have stepped in already to help fund public health, and public health now needs support from cities in their state-level ask.

Mayor David Baker, Kenmore, noted that King County and others are working on a statewide ask for public health funding. Dawson stated that the statewide public health funding request is
$54 million and that King County portion of that request is $15.5 million. Baker highlighted the need for a stable source of public health funding and explained that testing for the Zika virus has exacerbated the public health funding shortfall.

Councilmember Benson Wong, Mercer Island, stated that he would be abstaining from the vote. Mercer Island is supportive of the proposed legislative priorities related to public health investment and addressing the housing and homeless crisis, but does not have consensus around the language contained in the property tax cap priority. The city agrees that the tax cap should be lifted but would prefer a different replacement formula be considered. The population of Mercer Island is not growing, and the proposed formula would not be advantageous to the city.

Baker stated that the City of Kenmore would not increase property taxes in excess of the currently allowable 1 percent but is supportive of including this item in the legislative agenda because other cities do need a revised property tax limit.

Dawson noted that the language is intentionally aligned with messaging developed by a coalition of stakeholders working on the issue of adjusting the property tax cap.

Katie Kuciemba, SCA Senior Policy Analyst, stated that a draft bill has been developed and that the intention with the revised formula is that there would not be a negative effect on property tax revenues should population decline. Dawson acknowledged the concerns raised by Mercer Island regarding the fact that other formulas or forms of property tax reform may be more beneficial for some cities.

Mayor Rich Crispo, Newcastle, stated that he would be abstaining from the vote because the Newcastle Council felt they lacked enough information to take a position in support of the proposed legislative agenda.

Councilmember Michelle Sipes-Marvin, Normandy Park, stated that adjusting the property tax cap is important to Normandy Park and other small cities. The city recently had to use a Go Fund Me campaign to support their police force and receives very little tax revenue.

Chair Mhoon stated that the Covington Council discussed the proposed adjustment to the property tax cap and the fact that it could benefit other SCA cities even if Covington chose not to utilize the tool.

Deputy Mayor Sheree Wen, Medina, requested clarification about the impact of the property tax cap on county versus city revenues. Dawson stated that the current one percent cap on property tax revenues applies to both the county and to each city. There was previously a six percent cap, which was reduced to a one percent cap by a voter initiative that was ultimately ruled unconstitutional but continued legislatively. Wen asked whether, under the proposed change in state law to adjust the property tax cap, Medina could decide to only increase property taxes by one percent. Dawson stated that cities would still have the option to increase property taxes by one percent or even less should they wish.
Councilmember Bill Peloza, Auburn, stated that Auburn supports the three proposed SCA legislative priorities and noted that the city has contributed from its general fund to keep the Auburn Public Health Center open. He stated that the city hopes to avoid having to support public health through the city general fund in the future. Dawson stated that cities in Snohomish County are being asked to support public health.

Mayor Pro-Tem Bob Jeans, Snoqualmie, noted that the Association of Washington Cities has seven priorities and applauded the SCA Legislative Committee for distilling the proposed SCA legislative priorities to three. The Legislature will be concentrating on education in the coming session, so it will be important to keep other requests focused.

Chair Mhoon recognized Mayor Don Gerend, Sammamish, in attendance at the PIC. Mayor Gerend serves on the Association of Washington Cities Legislative Committee and noted that the organization also supports lifting the lid on the property tax cap.

The motion passed 24-1-3. The cities/towns of Auburn, Black Diamond, Bothell, Burien, Clyde Hill, Covington, Duvall, Federal Way, Kenmore, Kent, Kirkland, Lake Forest Park, Maple Valley, Normandy Park, North Bend, Pacific, Redmond, Renton, Sammamish, SeaTac, Shoreline, Skykomish, Snoqualmie, and Tukwila voted yes. The city of Medina voted no. The cities/towns of Beaux Arts Village, Mercer Island, and Newcastle abstained from the vote.

9. Land Preservation and Conservation Work Plan
Doreen Booth, SCA Policy Analyst, provided a staff report, outlining the purpose of the Land Conservation and Preservation Work Plan and the charge of the Land Conservation Plan Advisory Group. The Work Plan is a proposal to protect the remaining 66,000 acres of unprotected high conservation value lands in King County. The Advisory Group will make a recommendation to the County Executive and Council on the Work Plan.

Booth reported that the County will be reaching out to cities for ideas on lands located within cities that may be included in the work plan.

Booth called the members’ attention to the 30 year projection of funding sources chart on page 42 of the PIC packet. The total cost of work plan implementation is $1.65 billion. Existing or identified potential funding covers about $1.26 billion of the plan implementation, which includes acquisition of lands through easements or purchase, transaction costs, and the cost of operations and maintenance. The identified gap in funding is about $383 million over 30 years. King County has put forward four options for filling the gap; all four options require voter approval.

Advisory group members were briefed in September on the five types of lands proposed for conservation. In October, members were briefed on revenue and cost assumptions in the plan, including detailed explanations of how and when easements or fee acquisition is recommended and what levels of operations and maintenance costs are included in the plan. Members also discussed at length the current status of lands in the plan; for example 61% of the acres identified for protection are in the voluntary current use taxation enrollment program, a 10 year program that reduces tax burdens up to 90% in exchange for voluntarily preserving land.
While this is de facto conservation, it is not permanent conservation. That said, only 3% of properties have exited the program in over 30 years. A question being asked is if the work plan can assume more lands being retained in the program, resulting in avoided purchase costs, and reduced O&M and transactions costs and reducing the funding gap. This is just one example of the types of questions advisory group members have raised. The first three Advisory Group meetings were focused on information being shared with Advisory Group members; there will be more opportunity for county staff to hear from advisory group members in the coming months, including a discussion at one meeting of city perspectives on the plan.

Council President Hank Margeson, Redmond, an Advisory Group member, noted the multi-faceted make-up of the Advisory Group and that the group had met just three times and was in the early stages of its work. The October cost and revenue briefing raised a number of questions about assumptions in the plan, including an assumption related to lands that will stay in the Current Use Taxation program as it only has a 3% exit rate now.

Deanna Dawson, SCA Executive Director, noted that at the North End Mayors Meeting recently, mayors had a discussion about the differing perspectives they had about the Work Plan. She noted Advisory Group members also have differing perspectives.

Councilmember Tom Stowe, Beaux Arts Village, asked if the 3% exit rate in the Current Use Taxation program was only in King County. Booth replied yes. Stowe also asked how the Work Plan accounts for the loss of property taxes from properties being acquired. Stowe also asked why types of properties in cities might be included. Dawson answered that the types of city properties to be included was an open question. Stowe asked how King County is ensuring lands being considered for purchase by other agencies are not being double counted. Booth said the Work Plan calls out properties being considered by other agencies.

Councilmember Nancy Tosta, Burien, discussed a unique project in Burien where there are commercial greenhouses on land zoned for residential use. There is a local effort to purchase the greenhouses to ensure continued agricultural use, a project consistent with the County’s local food initiative. Tosta asked how a property like this might fit into the Work Plan. Dawson noted the reason King County did not include city lands is because they do not know what cities might want to protect. That is why they are reaching out to cities now. Booth noted there could be a sixth category of land to be conserved that applies to more urban areas if such a category is important to cities.

Councilmember James McNeal, Bothell, a Land Conservation Plan Advisory Group member, expressed his support of the Work Plan, noting that while we are supporting preserving land in unincorporated King County, we can also preserve lands in cities. He noted the opportunity for cities to reach out to their communities to determine what lands to acquire and to build support for acquiring those lands; saying that with the help of additional funding through King County, cities may have more resources for acquiring land. McNeal encouraged members to have their cities meet with King County.

Deputy Mayor Catherine Stanford, Lake Forest Park, noted that land conservation was important for Lake Forest Park’s 100 Year Legacy Plan. She asked if the county would be
competing with cities for funding noted on the pie chart. Booth explained the projections are based on funding King County has received historically, not on funding cities have received.

Councilmember Bill Peloza, Auburn, asked if there were conversations about partnering with King Conservation District, noting that KCD had been active in supporting Mary Olson Farm in Auburn. Booth noted KCD does not purchase lands but may be briefed on the Work Plan. Margeson noted one area KCD may be involved is in the barn preservation initiative in the Work Plan.

Dawson asked if there had been discussions about including a pass through of funds to cities to fund preservation, rather than including specified city properties. Booth and Margeson noted no such discussion had occurred to date at the Advisory Group meetings.

Margeson noted a concern is that farmers are aging, potentially leading to a decrease of agriculture uses on lands. Booth explained that farmers can sell agricultural land and it can be subdivided into smaller parcels, for example, a 20 acre parcel zoned 1 dwelling every 5 acres could be subdivided and converted to hobby farms or estates, leading to a loss of agricultural opportunities.

Deputy Mayor Sheree Wen, Medina, asked about impacts on taxpayers, especially with the ST3 vote and the potential of an increase in the 1% property tax. She expressed concerns with the ability of the public to support so many tax increases. Dawson agreed that the region needs to prioritize what we are asking the voters to support.

10. King County METRO CONNECTS Long Range Vision
Katie Kuciema, SCA Senior Policy Analyst, provided an overview of the King County METRO CONNECTS Long Range Plan, stating that it provides the guidance and direction for the implementation of transit networks, capital investments, and transit-supportive development through 2040. METRO CONNECTS is a high-level blueprint that helps to answer “Where do we want to go and how do we get there together?”

Kuciema stated that the process to produce METRO CONNECTS began two years ago working with local jurisdictions, stakeholders, a Technical Advisory Committee, a Citizens Advisory Group, and oversight by the Regional Transit Committee (RTC). Since that time, SCA has been effective in ensuring that METRO CONNECTS includes supportive policy such as access to transit and expanded parking options; ongoing investments in alternative services; better coordination and integration with other transit agencies; investment in transit-oriented development; and a new focus on capital investments, including speed and reliability improvements and additional bus base capacity.

Kuciema reported that the final METRO CONNECTS Long Range Vision was transmitted to the King County Council in August and then subsequently referred to the RTC. The RTC has focused their attention on policy clarification including partnerships, the relationship of METRO CONNECTS to existing policy documents, and an implementation program which will occur on a rolling six-year basis. Kuciema noted that the SCA Caucus held a caucus call on October 12,
2016 to consider the Draft Chair’s Striking Amendment in advance of an RTC Special Workshop on October 19 at Kirkland City Hall.

The RTC has until mid-December to review the transmitted METRO CONNECTS, unless an extension is requested by members. King County’s Transportation, Economy and Environment Committee (TrEE) and the King County Council will follow with formal review and final approval of METRO CONNECTS, which is anticipated in early-2017.

Councilmember Amy Ockerlander, Duvall, who serves on the RTC, commented that staff support has been imperative in managing all of the information and concerns expressed by the members. Ockerlander complemented Kuciemba for her work.

Deputy Mayor Sheree Wen, Medina, commented that more investment in parking will allow more riders access to transit. Park-and-rides are often full, causing frustration to potential riders and to local residents who are impacted by vehicles that park in neighborhoods when parking is unavailable. Deanna Dawson, SCA Executive Director, agreed noting that the RTC has done extensive work in the area of transit access and parking.

Mayor Rich Crispo, Newcastle, reported that, earlier in 2016, the Newcastle City Council met with Sound Transit and King County Metro where parking access was a topic of discussion. He expressed that there’s relatively little parking proposed in METRO CONNECTS. Crispo stated that getting drivers off the road and into the mass transit system will require additional options for parking and access to transit.

Kuciemba noted that, unlike recent planning efforts, METRO CONNECTS includes an access improvement capital proposal, including approximately 3,300 parking stalls and non-motorized travel options. She went on to state that Metro would focus parking investments in lower-density “transit access zones” with limited non-motorized access to transit. Dawson stated that RTC members have been voicing PIC feedback regarding the need for parking which is reflected in the long range plan.

Council President Hank Margeson, Redmond, speaking as a member of the RTC, stated that the RTC will have an opportunity to discuss issues of importance to SCA at the workshop scheduled for October 19, 2016. Margeson also plans to focus on how METRO CONNECTS relates to the other Metro policy documents, the implementation of the vision, and how it’s reflected in the King County budget.

Councilmember Shelly Kloba, Kirkland, stated that there have been recent additions to parking access in the form of the South Kirkland Park-and-Ride, which is already starting to become over-capacity. Kloba suggested that innovative parking options be assessed, such as leasing church parking lots. Margeson stated that METRO CONNECTS includes additional leased parking options. Kuciemba noted that Metro is currently working on parking options such as the multifamily park-and-ride project and a pilot permit parking program that will launch in early-2017.
Councilmember Bob Keller, Sammamish, commented that the Sammamish Highlands Park-and-Ride is an example of an underutilized lot because there isn’t adequate transit service from Sammamish to Seattle or to neighboring transit hubs where more frequent service is provided.

11. Future Levies and Ballot Measures in King County
Katie Kuciemb, SCA Senior Policy Analyst, reported that the list of levies and ballot measures reflects upcoming November 8 General Election measures. It was stated that dollar figures for measures are reflected if such information is provided in the ballot language or explanation. Kuciemb noted that King County Elections will be mailing ballots on October 19, 2016 with drop-boxes becoming available on October 20. The in-person registration deadline for new voters is October 31.

Councilmember Erin Weaver, Maple Valley, noted that Maple Valley will be putting forward a parks bond in 2017 after a previous effort was unsuccessful in 2016.

Mayor David Baker, Kenmore, identified an error on page 49 related to the year listed for the Kenmore Walkways and Waterways bond measure.

12. Potential Upcoming SCA Issues
Deanna Dawson, SCA Executive Director, reported that the list of potential upcoming issues has been updated to include the Cascadia Rising report. Once the report is available SCA staff will bring it forward to the PIC. Chair Mhoon noted that the City of Seattle recently demonstrated an earthquake simulator in Westlake Center which demonstrated what it would feel like in an 8.0 earthquake. Dawson noted that members interested in emergency preparedness and emergency management may wish to consider volunteering for the Emergency Management Advisory Committee (EMAC), on which SCA anticipates several vacancies for 2017.

13. Upcoming Events
An SCA Veterans and Human Services Levy Roundtable will be held on Wednesday, October 26, 2016 from 4:00 PM to 6:00 PM at Renton City Hall, Council Chambers.

An SCA Mayors Roundtable on Heroin and Opiate Addiction will be held on Tuesday, November 8, 2016 from 12:00 PM to 2:00 PM at the Tukwila Community Center, Meeting Room B.

The next PIC meeting will be held on Wednesday, November 9, 2016 at 7:00 PM at Renton City Hall.

An SCA Women’s Leadership Happy Hour will be held on Thursday, November 10, 2016 prior to the AWC Regional Meeting in Federal Way.

An SCA Regional Economic Strategy Update Workshop will be held on Wednesday, November 16, 2016 from 4:00 PM to 6:00 PM at Renton City Hall, Conferencing Center.

The SCA Annual Meeting and Networking Dinner will be held on Wednesday, November 30, 2016 at 5:30 PM at the Renton Pavilion Event Center. The featured speaker is UW President Ana Mari Cauce.
The South and South Valley Caucus Meeting will be held on Wednesday, December 7, 2016 from 6:30 PM to 8:00 PM at the Auburn Community Center.

The North and Snoqualmie Valley Caucus Meeting will be held on Thursday December 15, 2016 from 6:30 PM to 8:00 PM at the Redmond Senior Center.

14. For the Good of the Order
Chair Mhoon reminded member to submit nominations to SCA for regional boards and committees as well as PIC vice chair.

Deputy Mayor Catherine Stanford thanked Chair Mhoon for facilitation of PIC meetings, especially for encouraging supportive and open discussions of issues before the PIC. Members joined in thanking Chair Mhoon.

The meeting was adjourned at 8:44 PM.
## Public Issues Committee Meeting
### October 12, 2016

<table>
<thead>
<tr>
<th>City</th>
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<th>Alternate</th>
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<tr>
<td>Algona</td>
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<td>Auburn</td>
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<td>Bill Pelozá</td>
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<td>Beaux Arts Village</td>
<td>Tom Stowe</td>
<td>Richard Leider</td>
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<td>Bellevue</td>
<td>John Stokes</td>
<td>Kevin Wallace</td>
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<td>Black Diamond</td>
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<td>Tamie Deadly</td>
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<td>James McNeal</td>
<td>Tris Samberg</td>
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<td>Carnation</td>
<td>Jim Berger</td>
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<td>Clyde Hill</td>
<td>Barre Seibert</td>
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<td>Covington</td>
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<td>Des Moines</td>
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<td>Will Ibershof</td>
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<td>Chance LaFleur</td>
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<td>Federal Way</td>
<td>Lydia Assefa-Dawson</td>
<td>Dini Duclos</td>
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<td>Joseph Sabey</td>
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<td>Issaquah</td>
<td>Tola Marts</td>
<td>Mariah Bettise</td>
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<td>Kenmore</td>
<td>David Baker</td>
<td>Nigel Herbig</td>
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<td>Kent</td>
<td>Bill Boyce</td>
<td>Dana Ralph</td>
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<td>Toby Nixon</td>
<td>Shelley Kloba</td>
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<td>Lake Forest Park</td>
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<td>Pacific</td>
<td>Leanne Guier</td>
<td>David Storaasli</td>
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<tr>
<td>Redmond</td>
<td>Hank Margeson</td>
<td>John Stilin</td>
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<td>Ed Prince</td>
<td>Armondo Pavone</td>
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<td>Sammamish</td>
<td>Bob Keller</td>
<td>Don Gerend</td>
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<td>SeaTac</td>
<td>Erin Sitterley</td>
<td>Pam Fernald</td>
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<td>Shoreline</td>
<td>Chris Roberts</td>
<td>Shari Winstead</td>
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<td>Skykomish</td>
<td>Henry Sladek</td>
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<td>Snoqualmie</td>
<td>Bob Jeans</td>
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<td>Tukwila</td>
<td>Kate Kruller</td>
<td>Verna Seal</td>
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<td>Woodinville</td>
<td>Bernie Talmas</td>
<td>Susan Boundy-Sanders</td>
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<tr>
<td>SCA</td>
<td>Deanna Dawson</td>
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<td>Katie Kuciemba</td>
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<td>Ellie Wilson-Jones</td>
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<td></td>
<td>Doreen Booth</td>
<td></td>
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<td></td>
<td>Kristy Cole</td>
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</tr>
</tbody>
</table>

Voting members are highlighted in gray. Cities represented are bolded.
The following table lists projects funded with 9 percent Low Income Housing Tax Credits back to 2011 in King County (outside Seattle). A prior version, which included incorrect information about the number of low income units included at each project, was included in the October PIC packet.

<table>
<thead>
<tr>
<th>Allocation Year</th>
<th>Project Name</th>
<th>Project Sponsor</th>
<th>City</th>
<th>Credit Request</th>
<th>Low Income Units</th>
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<tr>
<td>2016</td>
<td>Sunset Court Apartments</td>
<td>Renton Housing Authority</td>
<td>Renton</td>
<td>$905,082</td>
<td>50*</td>
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<td>2016</td>
<td>Athene</td>
<td>Red Vines 1</td>
<td>Kirkland</td>
<td>$1,477,113</td>
<td>91*</td>
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<td>2015</td>
<td>Compass at Ronald Commons</td>
<td>Compass Housing Alliance</td>
<td>Shoreline</td>
<td>$1,198,297</td>
<td>59*</td>
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<td>2015</td>
<td>Providence Redmond Sr. Hsg</td>
<td>Providence Health &amp; Services- WA</td>
<td>Redmond</td>
<td>$1,517,383</td>
<td>74*</td>
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<td>2014</td>
<td>MSC Federal Way Veterans' Program</td>
<td>Multi Service Center</td>
<td>Federal Way</td>
<td>$834,070</td>
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<td>2014</td>
<td>Vantage Point Apartments (Phase 2)</td>
<td>King County Housing Authority</td>
<td>Renton</td>
<td>$922,950</td>
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<td>2013</td>
<td>Vantage Glen Phase 1</td>
<td>King County Housing Authority</td>
<td>Renton</td>
<td>$642,167</td>
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<td>2013</td>
<td>Bellevue Apartments</td>
<td>Low Income Housing Institute</td>
<td>Bellevue</td>
<td>$1,007,383</td>
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<td>2012</td>
<td>South Kirkland Park &amp; Ride</td>
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<td>2011</td>
<td>None</td>
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*Corrected from October PIC Packet.
DRAFT 2017 Legislative Agenda

Adjust the Property Tax Cap

Property tax is the largest revenue source for Washington’s cities, supporting critical services such as justice, health, and safety. Property taxes are capped at a level that creates an ever-widening gap between the cost of providing public services to a growing population and the revenue available to pay for them. A new property tax limit should correspond to what it actually costs local governments to continue providing services, and keep up with increased public demand.

- The Sound Cities Association urges the Legislature to give local governments the option to replace the arbitrary annual 1% cap on property tax revenues with a growth limit whose maximum is inflation plus the rate of population growth.

Invest in Public Health Services

Protect our communities by investing in core public health services. The 40% per capita decrease in public health funding since 1999 is reaching crisis levels across the state. The funding shortfall has left Public Health—Seattle & King County unable to fully investigate disease outbreaks. The Washington State Department of Health is requesting $54 million for local public health jurisdictions to fill critical gaps in disease prevention and response, and to pilot shared services to improve the efficiency of the overall system.

- The Sound Cities Association urges the Legislature to fund basic public health by investing $54 million in core public health services.

Address the Housing and Homelessness Crisis

Our communities face an affordable housing and homelessness crisis. Over 4,500 people are surviving unsheltered on any given night in King County, and others, including older adults and moderate and low-wage workers of all ages, are struggling to find affordable, quality housing in our region. Partnerships between state and local governments are critical to create new units of affordable housing, renewed state commitments to help Washingtonians transition out of homelessness, and expanded investments to address behavioral health needs and other root causes of homelessness.

- The Sound Cities Association urges the Legislature to partner with us to address homelessness and increase the supply of affordable housing in the following ways:
  - Expand and make permanent the Document Recording Fee
  - Invest $200 million in the Housing Trust Fund
  - Allow local governments to create and preserve affordable housing through a Preservation Tax Exemption and other optional local tools

- The Sound Cities Association urges the Legislature to address other underlying causes of homelessness by making investments in our state’s behavioral health system and enacting legislation to prohibit Source of Income Discrimination.
Item 6:
Election of the 2017 PIC Chair and Vice Chair

Action Item

Staff Contact
Deanna Dawson, Executive Director, office 206-495-3265, deanna@soundcities.org

SCA PIC Nominating Committee Representatives
Chair Mayor Leanne Guier, Pacific; Amy Ockerlander, Duvall Councilmember; Ed Prince, Renton Councilmember; Mayor Chris Roberts, Shoreline

Potential Action
Election of 2017 PIC Chair and Vice Chair.

Background information
The PIC Nominating Committee met on November 1, 2016 to review nominations and make its recommendation for the 2017 PIC Chair and Vice Chair. The nominating committee will present their recommendation at the November 9, 2016 meeting.

Per the PIC Operating Policies:

Committee Leadership shall be a Chair and Vice-chair elected by the committee. The nominating committee of the PIC shall solicit names for the Chair and Vice-chair of the PIC and make a recommendation to the PIC by December 15th of each year. The Chair may serve a one year term with a two term maximum. The Chair shall establish the agenda in advance of each meeting in conjunction with the Executive Director. The Chair shall appoint subcommittees as needed.
**Item 7:**
Regional Board and Committee Appointments

*Action Item*

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**Staff Contacts**
Deanna Dawson, Executive Director, office 206-495-3265, deanna@soundcities.org

**SCA PIC Nominating Committee Representatives**
Chair Mayor Leanne Guier, Pacific; Amy Ockerlander, Duvall Councilmember; Ed Prince, Renton Councilmember; Mayor Chris Roberts, Shoreline

**Recommended Action**
The Nominating Committee will recommend a slate of appointments for 2017. The PIC is anticipated to take action on November 9, 2016 to recommend appointments to the SCA Board.

**Background**
A nominating committee of the Public Issues Committee (PIC) consisting of one representative of each SCA Regional Caucus (South, North, South Valley, and Snoqualmie Valley) is appointed annually by the Chair of the PIC, and makes recommendations to the PIC on appointments. The PIC in turn makes recommendations to the SCA Board of Directors on board and committee appointments.

Per SCA Bylaws, appointees to major regional committees shall be selected from among elected officials otherwise qualified to serve in such positions, in accordance with the terms of the enabling documents creating such boards and committees. Appointees shall represent the positions of all the member cities. Equitable geographic distribution shall be considered in recommending appointments to the Board of Directors.

No member shall serve more than six (6) consecutive years on a regional board or committee appointed by SCA. This limitation shall not apply to alternates to regional boards and committees. Once a member has served six (6) consecutive years on a regional board or committee, s/he shall be ineligible to serve on said committee for a minimum of one (1) year. Pursuant to a bylaw amendment adopted on December 2, 2015, “In extraordinary circumstances, the Board may make exceptions to the six-year term limit upon the recommendation of the PIC nominating committee and the PIC when a supermajority (2/3) of Board members present and voting at a meeting finds that doing so would be in the best interests of SCA and its member cities.”

The PIC nominating committee met on November 1, 2016 and will meet again on November 9, 2016 to develop a list of recommended appointments. The nominating committee will present their recommendation at the November 9, 2016 PIC meeting.
**Next Steps**
Following action by the PIC, recommendations will be forwarded to the SCA Board for final approval at their next meeting.

All appointees are expected to attend the 2017 Appointee Orientation, more details to come.
**Item 8:**
Land Conservation and Preservation Work Plan

**DISCUSSION**

SCA Staff Contact
Doreen Booth, SCA Policy Analyst, doreen@soundcities.org, 206-495-3525

SCA Appointee to Land Conservation Advisory Group
Redmond Council President Hank Margeson

Other City Elected Officials on Advisory Group
Bothell Councilmember James McNeal, Tukwila Councilmember De’Sean Quinn, Bellevue Councilmember Vandana Slatter

**Background**
In September 2016 King County Executive Dow Constantine convened a Land Conservation Advisory Group. The purpose of the Advisory Group is to review the Land Conservation & Preservation Work Plan (Work Plan) and provide recommendations on the Plan and recommended funding options to the Executive and King County Council by January 2017. All Advisory Committee materials can be found here. At the last PIC meeting, on October 12, 2016, members were briefed on the Land Conservation & Preservation Work Plan. (See the October 12, 2016 PIC Packet, page 37.)

The Land Conservation Plan proposes conserving 5,500 parcels totaling 66,000 acres of high conservation value land for future generations. Lands proposed to be conserved fall into one of five conservation categories: natural lands, forests, agriculture, rivers, and regional trails. King County has estimated the cost to conserve the land through acquisition and easements at $1.5-$1.8 billion over 30 years, including the cost of acquisition and operations and maintenance of the lands. King County has identified future and potential funding of about $1.2 billion. There is therefore a gap in funding of $383,500,000 over 30 years.
Questions Raised re Work Plan

Zoning as a Tool for Limiting Development

Questions have been asked about the need to acquire by acquisition or easement all of the lands identified in the Work Plan. The Work Plan identifies 66,000 acres of land for conservation and preservation. Much of that land is already limited from development through zoning regulations or critical areas ordinances and members struggle to understand the need to acquire the land or easement rights in order to prevent development from occurring. For example, of the 66,000 acres, about 17,000 acres are either in or have the potential for agricultural production, with over 10,000 of those acres in an Agricultural Production District (APD). Another 21,000 acres are in forest production, with 97% of those acres in a Forest Production District (FPD). An additional 15,000 acres are natural lands, often wetlands, streams and other protected areas. Members have asked why zoning isn’t enough to protect at least to some of the land in the long run.

King County staff has responded that while lands in the unincorporated area may not develop to urban standards, some lands can still be developed and development can change the characteristics of the land. In the APD, for example, much of the land is zoned 1 unit / 35 acres; some parcels are zoned 1 unit / 10 acres. A 105 acre working farm zoned 1 unit / 35 acres could be subdivided and sold as three lots. Subdivision could result in parcels that are not viable for working farms. Much the same is true in the FPD. Many parcels are zoned 1 unit per 80 acres and most parcels in the FPD are very large. Parcels could subdivide and then forest production could be limited due to residence locations, property owner preferences, and the creation of smaller parcels that do not support timber harvest. Another reason for acquiring lands put forward by King County is to allow public access to some high value conservation lands. Finally, King County staff notes that while zoning might have the desired effect today in terms of preserving uses of land, it is not a permanent solution. If King County and its residents want to retain permanent agricultural or forestry uses of lands, those lands will need to be permanently protected through easements or purchase.

Current Use Taxation Program

Another area where questions have been raised about the assumptions contained in the Work Plan is around the amount of land currently in Current Use Taxation Programs that is proposed to be acquired through easement or purchase. More than 40,000 of the 66,000 acres proposed to be conserved are in a Current Use Tax Program. These are voluntary programs where a property owner is offered an incentive (a property tax reduction) to voluntarily preserve open space, farmland or forestland on their property. Once enrolled, a participating property is assessed at a “current use” value, which is lower than the “highest and best use” assessment value that would otherwise apply to the property. These programs encourage the conservation of natural resources in King County by conserving its land and water resources, which include important wildlife habitat, wetland and streams, working forests and productive farmlands. Current Use Taxation is not a permanent designation; property owners can leave the program at the end of their enrollment period or earlier by paying owed taxes. You can find out more
Only 3% of participants have exited from the Current Use Programs in King County since the early 1980s. King County staff has said that as the population increases, pressures on land will continue to increase, likely leading to increased opportunities for profitability from sales of land. As that occurs, King County may see a greater exit rate from the Programs. The Work Plan assumes that 50% of the land in the Current Use Taxation Program is to be acquired through easement or purchase. Advisory Group members and SCA members have challenged the need to acquire 20,000 + acres of land that is already in a de facto conservation program. Different rates of current use taxation land acquisition, as well as different assumptions for the breakdown between lands acquired by easement and outright purchase, will be considered by the Advisory Group in upcoming weeks.

**Operations and Maintenance**
The Work Plan notes that Operations and Maintenance (O&M) costs for lands over the 30 year life of the Work Plan are included in the cost assumptions. Concerns have been raised that the costs included might not adequately pay for needed O&M over the full 30 years. Assumptions in the cost model are that most lands would be maintained by the King County Parks Department. The current Parks Levy includes an accelerator to fund about two additional field staff per ~800 acres acquired. A presentation was made to the Advisory Group on O&M costs and four funding scenarios were presented. Information about O&M costs, including the four scenarios, can be found in an [October 6 Cost Model Presentation](#) starting on page 17. Costs for O&M range from minimal funding at $408 per acre, mimicking the Parks Levy which results in partial funding for maintenance activities, to full funding at $990 acre; mimicking the Parks Levy accelerator plus direct plus full field staff plus supervision support which provides for full funding for maintenance activities. The Advisory Committee will be considering funding scenarios in upcoming meetings.

**Conservation Plan Funding Priority**
Overarching concerns have also been raised about the many important and competing priorities for taxpayer dollars in King County. Questions have also been raised about whether King County’s general fund challenges will be exacerbated when 66,000 acres are taken off the tax rolls. King County staff has said that the lands identified for acquisition account for less than 1/3 of 1% of the total countywide assessed value, resulting in a minor effect on tax revenues, especially as acquisitions are proposed over 30 years. The potential loss in tax revenue has not yet been quantified. King County proposes undertaking a more thorough analysis of effects on tax revenue after urban lands have been added to the Work Plan. Where the preservation of conservation lands falls within these competing priorities is an issue that the Advisory Group, and policy makers throughout the County, will need to address.
Current Advisory Group Discussion

Advisory Group Roadmap
An “Advisory Group Roadmap,” a list of questions for the Advisory Group to answer, are summarized below. Questions include:

- What are the most compelling reasons to proceed with the Executive’s initiative?
- What refinements to the Scope would you suggest and why?
- How much should we expect to spend to preserve the targeted lands?
- What is the preferred public funding source/s?
- What assumptions / next steps do you recommend with respect to private environmental markets and philanthropy?
- How will we measure success?
- Is a Phase 2 of effort required before proceeding further?

Feedback from PIC members on these questions is welcome.

Four Funding Options
The proposed funding options are:
- Bonds backed by a property tax increase;
- A property tax levy lid lift;
- Real Estate Excise Tax 3; and
- An increase in the Conservation Futures Tax Rate.

Additional information will be provided at upcoming Advisory Group meetings about potential revenue sources noted in the Work Plan, including Anticipated Future Philanthropy and Anticipated Future Ecosystem Service Markets.

City Outreach
King County staff discussed proposed city outreach at the last Advisory Group meeting, and with SCA staff. King County staff expects to send a letter and a list of City Outreach and Engagement Questions about conservation planning to each city in the coming weeks, asking for one point of contact at each city. Once a contact is identified, King County staff will meet with that person to review the questions and begin having a dialogue about city needs and concerns. King County anticipates each city providing the county a list of desired properties for acquisition.

One challenge with cities providing that list of properties is that city properties may not fall into one of the five defined categories: natural lands, forests, agriculture, rivers, and regional trails. It is possible that a sixth category could be defined. Feedback on the need for a sixth category and how that category would be defined is welcomed.

- Should the category be more urban in nature?
• Can funding be used for restoration as opposed to acquisition?
• Can activities on properties in urban areas be active rather than passive?
• Can the property contain structures used to increase access to agriculture or the environment?

PIC input on these questions would be welcome.

**Upcoming Polling**
King County is planning on conducting a public opinion poll the week after Thanksgiving. The intent is for the poll results to inform the Advisory Group’s recommendations to the County Executive and County Council.

**Next Steps**
Land Conservation Advisory Group meetings will continue through January 2016, with five additional meetings scheduled between November and January. Comments from PIC members will continue to be solicited at the January PIC meeting. The Advisory Group is expected to provide a preliminary recommendation and/or request for additional information to the County Executive in January 2017.

There is a concern about the timing for cities to provide requested information, including the request for cities to provide a list of possible properties for acquisition. The Advisory Group is expected to make a recommendation on the Work Plan by January 2017 but it is not possible to gather city information and review such information and the implications of its inclusion in the Work Plan by January. It is possible that the Advisory Group will make a preliminary recommendation in January to the County Executive. That recommendation could include a request for additional information and analysis to be completed, including the inclusion of city lands and associated costs in the Work Plan, and further analysis of funding options such as philanthropy and ecosystem markets. The Advisory Group could reconvene later in 2017 to review requested information and make a final recommendation.
Item 9: Veterans and Human Services Levy

Discussion Item

SCA Staff Contact
Ellie Wilson-Jones, Senior Policy Analyst, ellie@soundcities.org, (206) 495-5238

SCA Regional Policy Committee (RPC) Members
Councilmember Bill Peloza, Auburn (Caucus Chair); Mayor Suzette Cooke, Kent; Mayor Bernie Talmas, Woodinville; Mayor Amy Walen, Kirkland; Councilmember Dan Grausz, Mercer Island (alternate); Mayor Dave Hill, Algona (alternate)

Discussion Item
The Veterans and Human Services Levy, first approved by King County voters in 2005 and renewed in 2011, will expire December 31, 2017. In advance of the expiration of the current levy, which generates about $18 million in annual proceeds, plans are now under way to assess the need for a renewed, and potentially expanded, Veterans and Human Services Levy. In 2017, the King County Council will consider a ballot measure ordinance that would place the levy on the ballot for renewal by voters. Feedback is sought now and throughout the process about investments to be prioritized under a potentially renewed levy.

Veterans and Human Services Levy Background and Current Investment Areas
The Veterans and Human Services Levy (VHSL) was first approved by King County voters in November 2005 and was renewed in 2011 with an expiration date of December 31, 2017. The roughly $18 million in annual levy proceeds are split 50-50 across services for veterans, military service members, and their families; and other, more general, human services. Across the total levy, revenues are invested to support three broad goals, through four strategy areas which, collectively, encompass 42 activities.

The three primary goals adopted for the levy, which cut across both halves of the levy investments, are:

- Prevent and reduce homelessness
- Reduce unnecessary criminal justice and emergency medical system involvement
- Increase self-sufficiency of veterans and vulnerable populations

Toward those ends, the four key strategy areas that apply to the current levy are:

- Strategy One: Supporting Veterans
- Strategy Two: Ending Homelessness
- Strategy Three: Improving Health
- Strategy Four: Strengthening Families
Finally, the 42 activities funded under the levy are listed in the Veterans & Human Services Levy 2015 Annual Report, available online. As a high-level summary, the levy funds activities related to housing (outreach, capital investments, and services linked to housing), emergency financial assistance, case management, employment, training, treatment for trauma, justice-related programs, veterans family support/counseling, health systems integration, counseling for older veterans, programs that support parents and new mothers, reentry assistance, and the 2-1-1 line, among other activities. Across the total levy, about 40 percent of revenues are spent to prevent and reduce homelessness.

The 2015 Annual Report also provides greater detail about how the region was served by each activity in 2015. As an example, Activity 1.1, the King County Veterans Program, which falls under Strategy 1, served more than 2,500 veterans and family members, including more than 900 who were homeless. The program helped more than 1,500 get or maintain housing and assisted 82 percent of those seeking employment assistance with getting jobs (See 2015 Annual Report, page 5).

High level information about where people served by the levy reside is also included in the 2015 Annual Report. Where people accessing services come from varies significantly by strategy area. For instance, the largest share of those served under Strategy 1 (Supporting Veterans) reside in Seattle (51%) followed by the South (35%), East (10%), and North (4%). By contrast, Strategy 4 (Strengthening Families) served residents with a somewhat different geographic balance: South (44%), East (28%), Seattle (24%), and North (4%) (See page 18 of the 2015 Annual Report).

**Levy Renewal Planning**

With the current levy set to expire at the end of 2017, work is now underway to plan for the potential renewal of the levy. Central to that work is determining what from the current levy is serving the community well, and what remaining needs exist and could be well served by a renewed (and potentially expanded) levy.

**Guidance Motion**

The Regional Policy Committee and King County Council approved Motion 14743 in September 2016. The Motion directs the Executive to prepare two reports by January 19, 2017. By calling for these reports, the motion is intended to provide guidance about the considerations to be taken into account when considering a potential levy renewal and the scope and focus areas for the levy. The first report, which is the more comprehensive of the two, will provide:

- Assessment of the current levy-funded goals, strategies, services, and programs
- Analysis of whether the Council should revise the goals and structure of the levy
- Explanation as to how the levy aligns with other funding sources—including the Best Starts for Kids levy, Mental Illness and Drug Dependency sales tax, and state, federal and local funding streams—and an assessment of the state of funding for basic human services throughout King County
- Specific analysis and recommendations as to whether a renewed levy should include new or expanded strategies to serve the following populations and needs:
- Older adults
- Affordable housing
- Reduction of homelessness
- Civil legal services
- Reentry services
- Sexually exploited youth
- Victims of human trafficking
- Low-income rural residents
- Survivors of and people experiencing domestic violence

The second report will speak to ending veteran homelessness and is to include an assessment of the costs of providing housing, including shelter where and when needed, for every King County veteran in need of housing or shelter so that no veteran remains unhoused.

Community Engagement
The two reports called for under Motion 14743 and other levy renewal planning will be informed through community engagement activities that include 18 community conversations being held in cities throughout the county; six focus groups with participants such as King County Veterans Program clients and service providers, among others; and two surveys—including a community survey that is online and open to all through December 1, 2016. Additionally, future phases of community conversations are planned to inform the goals of a renewed levy, implementation planning, and procurement process.

SCA Veterans and Human Services Levy Roundtable
SCA invited member city elected officials and staff to attend a roundtable meeting October 26, 2016 at Renton City Hall to receive a briefing from King County VHSL Renewal Manager Leo Flor about the current levy and renewal planning. Attendees were also asked to provide city input into areas of focus for a potential levy renewal.

The October 26, 2016 SCA VHSL Roundtable Presentation is included as Attachment A. The opinions about needs for levy funded-services offered by individual attendees is summarized, and grouped by topic, as follows:

- Affordable Housing
  - Lack of affordable housing is viewed as the biggest issue facing our city.
  - Additional affordable housing should be funded with the levy, but with that the levy will also need to be expanded.
  - There is a need for housing that is affordable to very low income households (those earning 30 percent or less of the area median income).

- Needs of older adults
  - There is an acute funding gap for services for older adults.
  - It is difficult to get services to assist older adults with aging in place (ex. chore services) particularly for those with incomes slightly too high to qualify other supports.
- Levy goals may need adjustment to capture future activities and strategy areas meant to better serve the needs of older adults.

- **Veterans Claims**
  - The levy should be used to fund staff to assist veterans with applying to the U.S. Department of Veterans Affairs for benefits and advocating for benefits to be awarded.

- **Transportation**
  - Getting people to services is among the greatest challenges. Not all communities will have services sited in them, but a transit system better suited for commuting than accessing services makes it difficult for residents to access services outside their communities.

- **Mobile Services**
  - Ensure mobile services (ex. Mobile Medical Unit, which is partially funded with the VHSL) are connected with the community in some way. For instance, partner with locally-based providers as a host that invites area residents to the mobile services and connects them with other services rooted in the community to address additional needs.

- **Service Density**
  - There is need for a sobering and detox facility to serve areas of the county outside Seattle, particularly South King County.
  - The density of providers/services varies throughout the county.

- **Support Providers**
  - The current trend toward awarding contracts for defined services, rather than investing in providers and allowing them to utilize funds more flexibly, is leaving gaps, geographically and in the types of services provided and populations served.
  - Provide stable funding—short contracts do not allow providers to depend on resources and build up necessary infrastructure.

- **Funding Landscape**
  - Consider how current sources of county, state, and philanthropic funding fit together and also how they relate to city human services funding.
  - Ensure residents understand how county fund sources relate and how services are being provided efficiently and effectively.
  - United Way of King County has pulled back from as broadly funding services for older adults already and is moving toward shifting from other investment areas, which will leave other gaps.

- **Reducing Criminal Justice System Involvement and Costs**
  - Fund effective ongoing work, such as the efforts the Center for Children and Youth Justice is spearheading with gang-involved youth (Suburban King County Coordinating Council on Gangs).
  - Provide greater access to veterans court services through King County District Court and by partnering with more municipal courts.
Depending on feedback and interest from attendees and other SCA members, future SCA VHSL Roundtable meetings could be held to share information and garner feedback. PIC members are encouraged to weigh in on their interest in holding future SCA VHSL Roundtable meetings.

Legislative Actions
King County staff are working to prepare two above referenced reports to the Regional Policy Committee and King County Council, for transmittal by January 19, 2017. After development of the reports, the next step will be the development of ballot measure ordinance, which if approved by the King County Council, would place the Veterans and Human Services Levy on the ballot for renewal. Discussions are still ongoing as to the timing of putting a potential levy renewal out to voters, but it could be on the August 2017 primary ballot or November 2017 general ballot. Following consideration of the ballot measure ordinance, the Regional Policy Committee and King County Council will also consider legislation setting an implementation plan for delivering services under the renewed levy, if approved by voters.

Next Steps
PIC members are invited to provide input into the needs of their communities and interest areas for a potential renewal of the Veterans and Human Services Levy. That feedback will be carried forward to King County staff engaged in levy renewal planning. Additionally, PIC members may participate in an ongoing online community survey here and/or encourage their constituents to do so.

Attachments
A. SCA VHSL Roundtable – October 26, 2016 PowerPoint
Purpose

- Provide information, receive feedback, and serve as a conduit to and from local communities as planning progresses for a potential 2017 renewal of the VHSL

- Receive input into the scope and areas of focus for a potential VHSL ballot measure; Receive ongoing input in implementation planning for a potentially renewed VHSL
Agenda

• What is the Veterans and Human Services Levy?
  • Background
  • Structure
  • Current Investments

• Renewal Planning Process
  • Concept & Guidance Motion
  • Community Engagement
  • Emerging Themes & Gaps

Background

• Veterans and Human Services
• VHSL I: 2005 → 2011
• VHSL II: 2012 → 2017
• $0.05/$1,000 valuation
• $18 Million estimated annual revenue
• 50:50 fund split
• 40% approx. portion of annual revenues to prevent and reduce homelessness
3 Goals
- Prevent and Reduce Homelessness
- Reduce Emergency Room and Jail Use
- Increase Self-Sufficiency for Veterans and Vulnerable Populations

4 Strategies
42 Activities
2 Oversight Boards

1.1 KC Veterans Program

- Served 2,532 veterans and family members
- Helped 1,527 get or maintain housing
- Provided $815,411 in emergency financial assistance, 68% of which was for housing or utilities
- Provided case management for 1,829 veterans and family members
1.5.C Vet Court Mental Health

- 65/86 veterans screened opted into court
- 62 veterans accessed federal VA services
- 30 veterans satisfied behavioral health and judicial compliance conditions to graduate from court

Summary of Performance in 2015

2.1.C Mobile Medical Unit

- Served 837 clients
- Leveraged more than $600,000 in non-VHSL funding
- 24% of homeless clients needing mental health care followed up with a provider
2.2 Affordable Housing Capital

• Contributed to **168 units** of low-income housing
• Each VHSL dollar leveraged **$17** in non-VHSL funding
• The VHSL has contributed to a total of **2,009 units** of low-income housing since 2007

3.2 Trauma Competency Training

• Held **64 workshops** and trained **1,085** treatment professionals and **1,455** service providers and employers on veterans issues and trauma-informed care
• **85%** of trainees reported being able to better refer veterans for services
4.2 Maternal Depression Reduction

- Screened **2,090** pregnant and parenting mothers at their primary care clinic
- **628/843** of symptomatic mothers screened had at least two follow-up visits with a mental health provider

Summary of Performance in 2015

3* Legislative Actions

- **Guidance Motion**
  Passed in September 2016

- **Ballot Measure Ordinance**
  Council must pass by May 2017 to make August ballot
  Council must pass by July 2017 to make November ballot

- **Implementation Plan (SIP) Adoption Ordinance**
  As soon after voter action as possible
Guidance Motion: 2 Reports

**Report One**
- Assess current VHSL performance vs. goals and strategies
- Retain, revise, eliminate current goals and strategies?
- New goals or strategies? Specifically:
  - Older adults
  - Increased affordable housing
  - Preventing, ending homelessness
  - Civil Legal Aid Integration
  - Domestic Violence
  - Sexually Exploited Youth
  - Human Trafficking
  - Veterans Treatment Courts
  - Low-Income Rural Communities
  - Criminal Justice System Reentry
- BSK, MIDD, Fed., and State alignment?
- Retain/Revise Oversight Board Structure?
- Human Services Funding Trends

**Report Two**
“... [A]ssess the costs of providing housing, including shelter where and when needed, for every King County veteran in need of housing or shelter, such that no veteran residing in King County who seeks housing or shelter, shall remain unhoused.”

- Reports informed by community engagement, stakeholder input, and committee research
- Reports transmitted to County Council by January 19, 2017

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**Community Engagement**

**Completed Community Conversations**

- **PHASE I (SEP-NOV)**
  - Federal Way
  - West Seattle
  - Enumclaw
  - Carnation
  - Skykomish
  - Maple Valley
  - Kent
  - Shoreline
  - North Bend
  - Bellevue
  - Greenwood
  - Capitol Hill
  - New Holly
  - Redmond
  - Issaquah
  - Vashon Island
  - Auburn
  - White Center (Spanish Language)

- **PHASE II: Goals & Indicators (JAN-FEB 2017)**
- **PHASE III: SIP (APR-MAY 2017)**
- **PHASE IV: RFPs (AUG-OCT 2017)**

**Focus Groups**
- KC Veterans Program Clients
- Current VHSL Providers
- VHSL Citizen Oversight Boards
- William Booth Center
- Maleng Regional Justice Center
- Domestic Violence, Sexual Assault, & Civil Legal Aid Work Groups

**Online Surveys**
- Community Survey: 110 Responses
- Provider Survey: Ongoing

**SCA Roundtables**
- Ongoing
Emerging Themes

Characteristics of a successful veterans and human services system?

- Dignity
- Available within communities
- Supportive of existing networks
- Flexible
- Available on demand
- Stable
- Interconnected
- Integrated with MIDD and BSK

Emerging Themes

What are the gaps?

- What is the VHSL?
- Transportation
- Mobile/Remote Services
- Older Adult Services
- Affordable Housing
- System Awareness and Navigation
- Organizations’ & Communities’ Capacity
- Eligibility “at the Edges”
Questions & Input

Presented by Leo Flor
leonardo.flor@kingcounty.gov

Department of Community and Human Services
Item 10:
Cascadia Rising – After Action Report

**DISCUSSION**

SCA Staff Contact
Doreen Booth, SCA Policy Analyst, doreen@soundcities.org, 206-495-3525

SCA Appointees to Emergency Management Advisory Committee (EMAC)
Mayor Sean Kelly, Maple Valley (EMAC Chair), Councilmember Penny Sweet, Kirkland;
Councilmember Don Persson, Renton; Deputy Mayor Pam Fernald, SeaTac; Councilmember
Marianne Klaas, Clyde Hill

Discussion

The *Cascadia Rising - Regional After-Action Report/Improvement Plan* was finalized in October, 2016. The staff report outlines the six major findings of the report. Two of the findings are of particular note: finding number 5, regarding the lack of clarity on the process for rendering policy-level decisions with regional impacts in a large-scale disaster; and finding number 6, that current plans do not identify how decisions regarding strategic or tactical coordination of resources will occur at a regional level. PIC members will have an opportunity to share feedback on how city elected officials can be best involved as policy-level decisions are considered in the coming months.

Deborah Needham, Renton’s Emergency Management Director, will be at the PIC meeting to speak to PIC members about strategic policy-level decision making related to emergency preparedness.

Background

Emergency management planning at the local level is the responsibility of individual jurisdictions, with King County providing regional emergency management coordination and the state and federal government providing planning and support for large-scale events. When planning emergency exercises, all levels of governments can be involved in both the planning and execution of exercises. In the case of the Cascadia Rising Exercise, local, state and federal agencies were involved.

The *Cascadia Rising Scenario*, developed by the Federal Emergency Management Agency (FEMA), estimated that a magnitude 9 earthquake and tsunami could kill 14,000 people and injure more than 30,000 in Washington and Oregon. More than 7,000 highway bridges and 16,000 miles of roadway were expected to suffer moderate to severe damage, including all routes to the Pacific Coast and Washington’s major east-west corridors.
The Cascadia Rising 2016 Exercise (Exercise) held June 7-10, 2016 included the cities of Auburn, Bellevue, Issaquah, Renton, Kenmore, Kent, Kirkland, Lake Forest Park, Mercer Island, Newcastle, Pacific, Redmond, Renton, Shoreline and Tukwila. King County, the State of Washington, and many others local and state agencies and governments also participated in the Exercise. In King County, participants focused their efforts on Operational Coordination and Mass Care. Exercise activities included:

- Activation and staffing of emergency operations centers;
- The use of back-up / alternate communications platforms;
- Submission and routing of resource requests and local jurisdiction situation reports;
- Deployment and coordination of volunteers in the field; and
- Establishment of a community point of distribution.

The Cascadia Rising - Regional After-Action Report/Improvement Plan (After-Action Report), released in late October, can be found here.

**Cascadia Rising – Lessons Learned**

The After-Action Report notes “... that the principal and major strengths of our region are the extensive relationships that exist between and among the individuals and the organization and agencies they represent.” Those relationships were found in both the extensive planning that preceded the Exercise and during the Exercise itself.

The primary purpose of the Exercise was to identify areas of emergency planning and coordination that work well and those that need improvement. The After-Action Report notes that there were a set of clear and consistent issues and challenges experienced by most if not all participants and includes recommendations on how to develop solutions to those issues and challenges. Appendix A to the After-Action Report (Attachment A) sets out an Improvement Plan, including a timeline for implementation.

While the Exercise was unique in its scope, many of the functions of emergency management planning are applicable to cities not only in catastrophic events like an earthquake, but also in more localized events, such as power failures, windstorms, and flooding. The development and implementation of solutions will have value to cities both in catastrophic events and in smaller-scale emergencies.

There are six major findings and corresponding recommendations contained in the After-Action Report. Four of the six areas found needing improvement, numbers 1-4, can likely be resolved mainly at the staff level, though financial resources may be required for implementation. The fifth and sixth areas noted as needing improvements, numbers 5-6, are focused on policy-level decisions and resolution of the issues raised will likely be of greater concern to elected officials. King County staff is currently assessing how to proceed with the Action Plan and determining if implementation can be integrated into their existing structure (including EMAC and its related Workgroups) or if additional forums are needed.
The issues raised in the After-Action Report are:

1. **There is not an effective situational awareness (SA) / regional common operating picture (COP) development process.** A regional common operating picture (COP), what the situation on the ground looks like during an event, is necessary to be able to efficiently and effectively allocate limited resources in an emergency and is considered to be the single most important function of an Emergency Operations Center (EOC) in the early stage of a response. Concerns raised included that call-takers in some EOCs were unprepared or undertrained for being the point of entry for calls into an EOC; some regional agencies were seeking information that was not available or hard to come by; and there was not a common and reliable process and platform for sharing a common operating picture across the county.

Recommendations for addressing a regional common operating picture are to:

   1A. Develop and codify regional SA/COP standards and processes;
   1B. Identify and select (or develop) a regional SA/COP platform; and
   1C. Conduct regular SA/COP exercises.

2. **There is a lack of a regional resource request, tracking, and management system.** Cities often have mutual aid agreements with other organizations/agencies. However, in a large-scale event, local resources are overwhelmed. Requests are then submitted to the King County Emergency Coordination Centers (KCECC). KCECC staff does not have the ability to manage or track such requests.

Recommendations are to:

   2A. Develop a regional resource tracking / management process for region-wide use in a large scale disaster incident; and
   2B. Identify (or develop) a web-based resource management tool that supports the King County regional resource tracking / management system.

3. **The “life-safety” standard is insufficient to prioritize the allocation of scarce resources.** There is a four category prioritization for allocation of assignment of resources: 1) life-safety, 2) protection of property, 3) protection of the economy, and 4) protection of the environment. In the Exercise, it became apparent that the “life-safety” category was not significantly nuanced enough to adequately prioritize the allocation and assignment of available resources.

The recommendation to address this concern is:

   3A. Establish a set of guidelines to support resource allocation decision with “life-safety” implications.

4. **There is often insufficient knowledge, training, or experience among personnel assigned to staff EOCs.**

The recommendation to address this issue is:
4A. Identify and promote EOC organizational and operational “best practices” throughout King County through a regional training strategy.

5. There is a lack of clarity on the process for rendering policy-level decisions with regional impacts in a large-scale disaster. Policy-level decisions could include interjurisdictional travel or road-use restrictions, curfews, resource rationing, utility restoration and use prioritization, mass care strategies and fatality management strategies. The Regional Coordination Framework for Disasters and Planned Events (Framework), updated in 2014, is intended to facilitate a systematic, coordinated, and effective response to multi-agency or multi-jurisdictional disasters or planned events that occur within the geographic boundaries of King County. While the Framework in place includes a general concept, outline and criteria for informing the policy decision process, it lacks specificity around decision-making policy. The impact of this lack of clarity could delay or prevent resources from being deployed during a disaster.

The recommendations to address this lack of clarity are:

5A. Further develop and codify the detailed process for rendering policy-level decisions with regional impacts in a large-scale disaster; and
5B. Future exercises should include a policy-level call / meeting.

This is an area that elected officials may want to discuss in more detail. The recommendation includes determining if a regional policy-level decision making model exists in another region of the country which could then be considered by King County. A group of elected officials would be convened to assess the proposed model. The make-up of such a group and how this work would happen has not yet been determined. The work is, however, anticipated to begin in March of 2017 and be completed by October 2017. It is unclear what the process would be to develop a decision-making structure if a model cannot be found.

6. Current plans do not identify how decisions regarding strategic or tactical coordination of resources will occur at a regional level. During a large-scale disaster there will likely be many decisions that need to be made regionally, including but not limited to how resources arriving from out of county or state are assigned; how resources are allocated when there is competition for them; and who has responsibility for establishing and managing a staging area or lodging for unassigned or out of service resources or personnel. Decision-making complexity is compounded when there is a statewide or multi-state disaster. While there is a National Incident Management System (NIMS) and Incident Command System for managing, coordinating and supporting incident management activities over a large geographic region, the Regional Coordination Framework for Disasters and Planned Events Framework does not address the use of the NIMS and the Incident Command System.

The recommendation for addressing this is:

6A. Continue to develop and refine the Regional Coordination Framework to include operational annexes that address existing planning gaps regarding direction and management of resources at the regional level.
The timeline for developing operational annexes and refining the Regional Coordination Framework is the 1st Quarter to the 4th Quarter of 2017. The recommendation does not currently state that elected officials will be involved in the development of new policies. This is another area where elected officials may want to play a role. The Emergency Management Advisory Committee (EMAC) will be generally involved in the implementation of the recommendations. PIC members may also wish to provide guidance.

Other Information

*Regional Coordination Framework Document*

Eighteen cities have signed the [Regional Coordination Framework for Disasters and Planned Events](#) (the Framework) to date - Snoqualmie, Mercer Island, Shoreline, Lake Forest Park, Bothell, Enumclaw, Auburn, Duvall, Issaquah, SeaTac, Covington, Kent, Medina, Renton, Redmond, Pacific, Bellevue, Federal Way. The Framework is intended to facilitate a systematic, coordinated, and effective response to multi-agency or multi-jurisdictional disasters or planned events that occur within the geographic boundaries of King County. As is noted in findings five and six, there are gaps in the Framework related to regional coordination that will need to be addressed in the coming year. The resolution of the two policy level issues that arose in Cascadia Rising, numbers five and six, will memorialized in the Framework.

If your city is not a member of the Framework, it may be valuable to learn more about it, especially as changes to the Framework could have an impact on all cities in King County in a disaster. The stated benefit of being a signatory partner to the Framework and accompanying agreement is that it saves time during a disaster by having decision-making authority for jurisdictions already in place and on file. Cities can become signatories at any time. If your city is interested in having a presentation on the Framework, contact Stephanie Supko, King County Emergency Management at [Stephanie.Supko@kingcounty.gov](mailto:Stephanie.Supko@kingcounty.gov)

*State of Washington – Draft Cascadia Rising After-Action Report*

In addition to the King County Cascadia Rising After-Action Report, there is a [draft State of Washington 2016 Cascadia Rising Exercise After-Action Report (State After-Action Report)](#). The draft State After-Action Report highlights a number of items, including the following:

- An urgent need for residents to prepare;
- An urgent need for state and local government to complete comprehensive and coordinated response plans, including planning and rehearsing for a catastrophic event where they themselves are in the impact zone; and
- The need for planners at the federal and state levels to develop procedures that facilitate effective “push” operations under appropriate circumstances, manage aid deployment, and establish related accountability standards.

The draft State After-Action Report discusses how a massive response will be required in the event of an occurrence of an earthquake like the one modeled in the Cascadia Rising Exercise. The draft State After-Action Reports discusses how the first order damage from intense
shaking, liquefaction, landslides, and large tsunami will lead to second and third order problems of food and water shortages, sanitation issues, heating issues, and other public health and healthcare related issues.

You can find a link here to an October 22, 2016 Seattle Times article on the state response to the Exercise here.

Attachment
  A. Cascadia Rising - Regional After-Action Report/Improvement Plan – Appendix A only
# APPENDIX A: IMPROVEMENT PLAN

This IP has been developed by and for the King County Office of Emergency Management in consultation and coordination with regional stakeholders as a result of the Major Findings of the King County Cascadia Rising 2016 Exercise After-Action Report. Although KCOEM staff are identified as lead Points of Contact for specific corrective actions, in instances requiring significant stakeholder participation, the POC’s primary responsibility is to assemble the group of relevant stakeholders and coordinate the group’s activities towards completion of the identified task.

<table>
<thead>
<tr>
<th>Core Capability</th>
<th>Issue/Area for Improvement</th>
<th>Corrective Action</th>
<th>Capability Element</th>
<th>Primary Responsible Organization</th>
<th>Organization POC</th>
<th>Start Date</th>
<th>Completion Date</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Situational Assessment</strong></td>
<td>1. Achieving regional situational awareness / common operating picture (SA/COP)</td>
<td>Develop and codify regional SA/COP standards and processes.</td>
<td>Planning</td>
<td>KCOEM</td>
<td>Amy Gillespie</td>
<td>4th Qtr 2016</td>
<td>3rd Qtr 2017</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Develop or select a common SA/COP platform.</td>
<td>Equipment</td>
<td>KCOEM</td>
<td>Jody Miller</td>
<td>4th Qtr 2016</td>
<td>3rd Qtr 2017</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Integrate quarterly SA/COP drills into regional exercise plan.</td>
<td>Exercise</td>
<td>KCOEM</td>
<td>Amy Gillespie</td>
<td>1st Qtr 2017</td>
<td>ongoing</td>
</tr>
<tr>
<td><strong>Logistics and Supply Chain Management</strong></td>
<td>1. Lack of a regional resource request, tracking and management system.</td>
<td>Develop a regional resource tracking / management process for region-wide use in a large scale disaster incident.</td>
<td>Planning</td>
<td>KCOEM</td>
<td>Janice Rahman</td>
<td>4th Qtr 2016</td>
<td>2nd Qtr 2017</td>
</tr>
</tbody>
</table>

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2 Capability Elements are: Planning, Organization, Equipment, Training, or Exercise.
<table>
<thead>
<tr>
<th>Operational Coordination</th>
<th>Identify (or develop) a web-based resource management tool that supports the King County regional resource tracking / management process.</th>
<th>Equipment</th>
<th>KCOEM</th>
<th>Tony Cebollero</th>
<th>4&lt;sup&gt;th&lt;/sup&gt; Qtr 2016</th>
<th>2&lt;sup&gt;nd&lt;/sup&gt; Qtr 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Insufficient knowledge, training or experience among personnel assigned to staff EOCs.</td>
<td>Identify EOC organizational and operational “best practices”</td>
<td>Planning</td>
<td>KCOEM</td>
<td>Amy Gillespie</td>
<td>2&lt;sup&gt;nd&lt;/sup&gt; Qtr 2017</td>
<td>3&lt;sup&gt;rd&lt;/sup&gt; Qtr 2017</td>
</tr>
<tr>
<td></td>
<td>Develop and provide training to regional stakeholders on EOC best practices.</td>
<td>Training</td>
<td>KCOEM</td>
<td>Alisha Griswold</td>
<td>1&lt;sup&gt;st&lt;/sup&gt; Qtr 2017</td>
<td>ongoing</td>
</tr>
<tr>
<td>2. Lack of clarity on the process for rendering policy-level decisions with regional impacts in a large-scale disaster.</td>
<td>Update and expand the process and protocol with the Regional Coordination Framework for making policy-making level decisions in the context of a large-scale disaster.</td>
<td>Planning</td>
<td>KCOEM</td>
<td>Stephanie Supko</td>
<td>March 1, 2017</td>
<td>Oct. 1, 2017</td>
</tr>
<tr>
<td></td>
<td>Include the regional policy-level decision making process in a regionally focused / multi-jurisdictional exercise.</td>
<td>Exercise</td>
<td>KCOEM</td>
<td>Marcus Deyerin</td>
<td>4&lt;sup&gt;th&lt;/sup&gt; Qtr 2017</td>
<td>NLT 3&lt;sup&gt;rd&lt;/sup&gt; Qtr 2018</td>
</tr>
<tr>
<td>3. Current plans do not identify how decisions regarding strategic or tactical coordination of resources will occur at a regional level.</td>
<td>Further develop and refine the Regional Coordination Framework regarding direction and management of resources at the regional level.</td>
<td>Planning</td>
<td>KCOEM</td>
<td>Amy Gillespie</td>
<td>1&lt;sup&gt;st&lt;/sup&gt; Qtr 2017</td>
<td>4&lt;sup&gt;th&lt;/sup&gt; Qtr 2017</td>
</tr>
<tr>
<td>Mass Care</td>
<td>1. Insufficiency of the “life-safety” standard to prioritize the allocation of scarce resources.</td>
<td>Establish a set of guidelines to support resource allocation decisions with “life-safety” implications.</td>
<td>Planning</td>
<td>KCOEM</td>
<td>Amy Gillespie</td>
<td>1&lt;sup&gt;st&lt;/sup&gt; Qtr 2017</td>
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</table>
**Item 11:**
Future Levies and Ballot Measures in King County

*UPDATE*

**SCA Staff Contact**
Deanna Dawson, Deanna@soundcities.org, (206) 495-3265

**Update**
At the November 9, 2016 PIC meeting, SCA staff will update the PIC on the results of the November 8, 2016 ballot measures.

**Background**
The purpose of this item is to provide information for SCA member cities on upcoming ballot measures. This is an ongoing, monthly item on the PIC agenda.

**November 2016 Ballot Measures**

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bellevue</td>
<td>Levy for Fire Facilities</td>
</tr>
<tr>
<td>Bellevue</td>
<td>Levy for Neighborhood Safety, Connectivity, and Congestion</td>
</tr>
<tr>
<td>Bothell</td>
<td>Levy for Safe Streets and Sidewalks</td>
</tr>
<tr>
<td>Bothell</td>
<td>Sale, Possession and Discharge of Consumer Fireworks Advisory</td>
</tr>
<tr>
<td>Duvall</td>
<td>Nine Year Levy Lid Lift for Big Rock Ballfield Improvements, Employment of a Full-Time School Resource Officer, and IT System Improvements</td>
</tr>
<tr>
<td>Duvall</td>
<td>Sale, Possession and Discharge of Consumer Fireworks Advisory</td>
</tr>
<tr>
<td>Issaquah</td>
<td>Traffic Improvement Bonds (no more than $50,000,000)</td>
</tr>
<tr>
<td>Kenmore</td>
<td>General Obligation Bonds Walkways and Waterways Improvements (up to $19,750,000)</td>
</tr>
<tr>
<td>Seattle</td>
<td>Initiative 124: Health, safety, and labor standards for Seattle hotel employees</td>
</tr>
<tr>
<td>Shoreline</td>
<td>Basic Public Safety, Parks &amp; Recreation, and Community Services Maintenance and Operations Levy (renewal)</td>
</tr>
<tr>
<td>Snoqualmie</td>
<td>Public Safety Levy (approximately $650,000)</td>
</tr>
<tr>
<td>Tukwila</td>
<td>Public Safety Bond (not to exceed $77,385,000)</td>
</tr>
</tbody>
</table>

**School and Special Purpose District November 2016 Ballot Measures**

- Auburn School District: School Construction and Replacement General Obligation Bonds ($465,056,000)
- Highline School District: Bonds to Construct New Schools and Replace and Renovate Deteriorating Schools
School and Special Purpose District November 2016 Ballot Measures (Continued)

- Kent School District: Capital Improvement and School Construction General Obligation Bonds ($252,000,000)
- King County Fire Protection District 27: Levy of General Tax for Maintenance and Operations ($475,000/year for four years)
- South King Fire & Rescue: Levy of General Tax $2,750,000 for Maintenance and Operations
- Proposed Eastside Regional Fire Authority (King County Fire Protection District 10 and Fire District 38)

Other November 2016 Ballot Measures

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>King County</td>
<td>Charter Amendment 1: Nonpartisan Prosecuting Attorney</td>
</tr>
<tr>
<td>King County</td>
<td>Charter Amendment 2: Gender-Neutral Language</td>
</tr>
<tr>
<td>Sound Transit</td>
<td>ST3: Light-Rail, Commuter-Rail, and Bus Service Expansion ($53.8 billion estimated cost)</td>
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Potential Future Ballot Measures – Other Cities

<table>
<thead>
<tr>
<th>Year</th>
<th>Month</th>
<th>Jurisdiction</th>
<th>Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td></td>
<td>Seattle</td>
<td>Families and Education Levy (renewal)</td>
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<tr>
<td>2019</td>
<td></td>
<td>Seattle</td>
<td>Library Levy (renewal)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Transportation Levy (renewal)</td>
</tr>
</tbody>
</table>

Potential Future Ballot Measures – Countywide

<table>
<thead>
<tr>
<th>Year</th>
<th>Month</th>
<th>Jurisdiction</th>
<th>Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td></td>
<td>King County</td>
<td>Veterans and Human Services Levy (renewal)</td>
</tr>
<tr>
<td>2017</td>
<td></td>
<td>King County</td>
<td>Cultural Access/Affordable Housing/Mental Health</td>
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<tr>
<td>2018</td>
<td></td>
<td>King County</td>
<td>AFIS Levy (renewal)</td>
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<tr>
<td>2019</td>
<td></td>
<td>King County</td>
<td>Medic One</td>
</tr>
<tr>
<td>2019</td>
<td></td>
<td>King County</td>
<td>Regional Parks</td>
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</table>

Potential Future Ballot Measures – School & Special Purpose Districts

<table>
<thead>
<tr>
<th>Year</th>
<th>Month</th>
<th>Measure</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td></td>
<td>Shoreline School District Operations Levy</td>
</tr>
<tr>
<td>2018</td>
<td></td>
<td>Shoreline School District Capital Levy</td>
</tr>
</tbody>
</table>

Next Steps

SCA staff will update this document on a regular basis. Please share this information with your city, and provide information on upcoming elections in your city to Deanna Dawson, Deanna@soundcities.org.
Item 12: Potential Upcoming SCA Issues

UPDATE

SCA Staff Contact
Deanna Dawson, SCA Executive Director, deanna@soundcities.org, (206) 495-3265

Update

This is an ongoing, monthly PIC item noting issues that SCA members have asked to be brought to PIC.

Potential Issues

- City Human Services Funding
  - SCA staff is working with the King County Alliance for Human Services and city staff to collect data and will return to PIC for discussion

- Regional response to increase in property crime rates
  - Identified at November 12, 2015 PIC meeting and December 17, 2015 North and Snoqualmie Valley Caucus meeting
  - Violent crime and/or gun violence was identified as a potential issue at the May 11, 2016 PIC meeting

- King County Bridges and Roads
  - The Bridges and Roads Task Force concluded their work in January 2016 with final recommendations that were presented to Executive Constantine
  - SCA staff is coordinating with King County staff on next steps
  - In a related regional work effort, the PSRC’s Transportation 2040 Preservation and Maintenance Working Group began meeting in late-June 2016 to provide oversight and guidance on the T2040 plan update. SCA staff and a number of city staff are working group members

If you or your city has additional items to be added to this list, please contact Deanna Dawson, deanna@soundcities.org.