



SCA Board of Directors AGENDA

April 15, 2026

Renton City Hall – 7th Floor Conferencing Center

10 AM – Noon

- 1) **Call to Order** – President Pavone

- 2) **Approval of Agenda** 2 Minutes

- 3) **Public Comment** 5 Minutes

- 4) **Consent Agenda** 3 Minutes
 - a. Minutes of the March 18, 2026 SCA Board of Directors Meeting [Attachment 1](#)
 - b. Financial Reports of November 2025 [Attachment 2-3](#)
 - c. Financial Reports of December 2025 [Attachment 4-5](#)

Recommended Action: Approval the consent agenda, including the minutes of the March 18, 2026 SCA Board of Directors Meeting; and the financial reports of November 2025 and December 2025

- 5) **President’s Report** – President Pavone 5 Minutes

- 6) **Executive Director’s Report** – Executive Director Robert Feldstein 10 Minutes

- 7) **King County Executive Meeting Group Report** - Executive Director Robert Feldstein 10 Minutes

- 8) **Treasurer’s Report** – SCA Treasurer Thomas McLeod 5 Minutes
 - a. Bad Debt
Recommended Action: Approval of bad debt write off for member dues invoice of non-returning city member
 - b. Member City Dues Update [Attachment 6](#)
 - c. Sponsorship Update [Attachment 7](#)
 - d. Employee Retirement Program Discussion
 - e. Staff Transportation Expenses Policy
 - f. Other Updates

- 9) **PIC Chair’s Report** – PIC Chair Lydia Assefa-Dawson 20 Minutes
 - April 8, 2026 Public Issues Committee [Meeting Materials](#)
 - a. Regional Boards and Committees Appointments [Attachment 8](#)
Recommended Action: Appointment of members and alternates to 2026 SCA Boards and Committees as recommended by PIC

- b. 2027 Proposed Sewer Rate Response Letter
- c. State Legislative Update & Panel Discussion
- d. Updates and Informational Items

[Attachments 9 - 10](#)

10) City Manager's Report – CM/CA Representative Scott MacColl

5 Minutes

[Attachment 11](#)

11) Partner Recruitment Strategy Discussion

20 Minutes

12) Discussion Items/Updates

30 Minutes

- a. Equity and Inclusion Cabinet
- b. Parliamentary Training
- c. Other Updates

13) For the good of the order

5 Minutes

14) Adjourn

Sound Cities Association

Mission

To provide leadership through advocacy, education, mutual support and networking to cities in King County as they act locally and partner regionally to create livable vital communities.

Vision

SCA will lead policy change to make the Puget Sound region the best in the world for our diverse communities.

Values

SCA is committed to creating an environment that fosters mutual support, respect, trust, fairness, and integrity for the greater good of the association and its membership. SCA operates in a consistent, inclusive, and transparent manner that respects the diversity of our members and encourages open discussion and risk-taking. SCA acknowledges the systemic racism and inequities in our society and continues its commitment to the work needed to address them.

Guiding Principles

- Assume that others are acting with good intent
- No surprises!
- Have each other's backs
- Think about who is not at the table
- Be candid, but kind
- Once a decision is made, work together to make it work
- Show up to meetings prepared
- Be fully present and engaged during meetings
- Extend grace to others – cut them some slack
- Remain open-minded
- Respect differing views



SCA Board of Directors

DRAFT Minutes

March 18, 2026

Bellevue City Hall

1) Call to Order

SCA President Armondo Pavone called the meeting to order at 10:11 AM. Present were members Troy Linnell; Dana Ralph, Scott MacColl, Lynne Robinson, Amy McHenry, Tom French, Sean Kelly, and Tola Marts, and staff Robert Feldstein, Leah Willoughby, Aj Foltz, Laura Belmont, and Dax Tate. Absent were members Annette Ademasu, Angela Birney, Thomas McLeod, and Lydia Assefa-Dawson.

2) Approval of the Agenda

President Pavone called for any amendments to the agenda.

Linnell moved, seconded by Robinson, to approve the meeting agenda as presented. The motion passed unanimously.

3) Public Comment

President Pavone asked if there were any members of the public present for public comment. Hearing none, this portion of the agenda was closed.

4) Approval of Minutes

SCA President Pavone asked for any questions or concerns regarding the minutes of the February 24, 2026 SCA Board of Directors meeting,

McHenry moved, seconded by Robinson to approve the minutes of the February 24, 2026 SCA Board of Directors Meeting. The motion passed unanimously.

5) President's Report

President Pavone noted successful networking event and thanked all who were involved in organizing, the speakers, and all who attended. In the interest of time, President Pavone moved to the next item on the agenda.

6) Executive Director's Report

Executive Director Robert Feldstein debriefed the recent networking event. He noted strong turnout and engaging, productive discussion at the March PIC meeting. Feldstein reported that Bothell has notified SCA it will not join as a member in 2026. Staff will continue outreach. Feldstein reported on the February Executive Committee meeting. There were no actions to report.

7) Report of the Board Nominating Committee & Election of 2026 SCA Secretary

Executive Director Robert Feldstein gave overview of election process for Board Officers. The Board took the following action:

On behalf of the Board Nominating Committee, Dana Ralph placed Lynne Robinson in nomination for the 2026 SCA Board Secretary. The nomination was seconded by McHenry. There were no further nominations. The motion passed unanimously.

8) Executive Committee Report

This topic was covered in Item 6.

9) King County Executive Meeting Group Report

Executive Director Robert Feldstein reported on the monthly meetings with the King County Executive, including most recent meeting topics, and upcoming meetings. Feldstein and President Pavone noted encouraging and productive discussions.

10) Treasurer's Report

a. City Member Dues Update

As SCA Treasurer Thomas McCleod was not present, Chief Operating Officer Leah Willoughby reported on SCA City Member dues invoices paid to date and outstanding invoices. Staff will continue to update the Board.

b. Sponsorship Update

Chief Operating Officer Leah Willoughby reported on sponsorships invoiced and payments received since the last meeting of the Board. Executive Director Robert Feldstein noted new and potential sponsors. Staff will continue to update the Board.

c. Other Updates

There were no other updates.

11) PIC Chair's Report

As PIC Chair Lydia Assefa-Dawson was not present, Senior Policy Analyst Aj Foltz reported on the March 11, 2026 PIC Meeting.

a. Regional Boards and Committees

Foltz gave brief overview of committees with vacancies and the PIC's recommended appointments.

Policy Analyst Dax Tate noted that a clerical error resulted in an incorrect Nominating Committee recommendation in the PIC materials regarding the appointment of an Alternate to Member on the Regional Transit Committee (RTC). Staff will return this item to the PIC at its April meeting, with corrected recommendations. At Board direction, this appointment was excluded from the following action and will return for Board action at the next meeting.

Robinson moved, seconded by Marts, to appoint the following individuals to 2026 SCA Boards and Committees, as recommended by PIC:

- ***Sharn Shoker, Kent, as Member to the HealthierHere Governing Board***
- ***Trina Ternes, Milton, as Alternate to the HealthierHere Governing Board***
- ***James Mayhew, Snoqualmie, as Member to the Joint Recommendations Committee (JRC)***
- ***Sun Burford, Newcastle, as Alternate to the Joint Recommendations Committee (JRC)***

- ***Vic Kave, Pacific, as Member to the King County Law Enforcement Officers' and Fire Fighters' Plan 1 (LEOFF1) Disability Retirement Board***
- ***Julie Hsieh, Mercer Island, as Alternate to the Regional Transit Committee***
- ***James Mayhew, Snoqualmie, as Alternate to the Regional Transit Committee***

The motion passed unanimously.

b. Transportation Benefit District Sales Tax

Foltz gave overview of the item and PIC discussion. Following discussion, the Board took the following action.

Robinson moved, seconded by Marts, to adopt the SCA Policy Position on the King County Transportation District (KCTD) Revenue Options, as recommended by PIC. The motion passed unanimously.

c. Potential Affordable Housing Regional Initiative

Foltz gave overview of the item and PIC discussion. There were no actions to report.

12) City Manager's Report

City Manager Representative Scott MacColl reported on the March 2026 City Managers and Administrators meeting. Topics included a brief state legislative session update from AWC staff; and group discussion on federal interactions.

13) Leadership Advisory Council Update

This item was not discussed.

14) Regional Staff Committees

Senior Policy Analyst Aj Foltz and Policy Analyst Dax Tate provided an overview of SCA 2026 Regional Staff Committees with vacancies and the applicants for each committee. Tate noted that PSRC Staff Committee Member Thomas Valdriz changed employment from Issaquah to Kirkland. Following discussion, the Board took the following action:

Robinson moved, seconded by McHenry, to appoint the following individuals to 2026 SCA Regional Staff Committees:

- ***Tobin Bennet-Gold, Kenmore, as Alternate to the PSRC Bicycle & Pedestrian Advisory Committee (BPAC)***
- ***Erik Preston, Kent, as Alternate to the PSRC Bicycle & Pedestrian Advisory Committee (BPAC)***
- ***Aaron Bert, Redmond, as Alternate to the PSRC Regional Project Evaluation Committee (RPEC)***
- ***Cynthia McNabb, Duvall, as Alternate to the PSRC Regional Staff Committee***

The motion passed unanimously.

15) Discussion Items

a. Equity and Inclusion Cabinet

This item will return for discussion at the next meeting of the Board.

b. Board Retreat Debrief

This item was not discussed.

c. Upcoming and Potential Events, and Events Frequency

This item was not discussed.

16) For the Good of the Order

There were no items for the good of the order.

17) The meeting was adjourned at 12:02 PM.

SOUND CITIES ASSOCIATION | BALANCE SHEET
as of November 30, 2025

	Total
1110 HomeStreet Bank	77,439.96
1120 HomeStreet Bank - Money Market	826,681.82
1130 PayPal Bank	371.42
Total Bank Accounts	\$904,493.20
Total Accounts Receivable	\$8,000.00
1140 Investments - Time Value	343,948.41
1145 Accrued Interest Receivable	1,693.56
1499 Undeposited Funds	0.00
1550 Prepaid Expenses	0.00
Other Current Asset	0.00
Total Other Current Assets	\$345,641.97
Total Current Assets	\$1,258,135.17
1410 Furniture and Fixtures	31,060.23
1415 Computers	0.00
1420 Accumulated Depreciation	-31,060.23
Total Fixed Assets	\$0.00
Other Long-term Assets	0.00
Total Other Assets	\$0.00
Total Assets	\$1,258,135.17
Total Accounts Payable	\$23,722.15
2200 HomeStreet Credit Card	2,117.35
Total Credit Cards	\$2,117.35
2300 Accrued Payroll	15,469.14
2110 Federal Withholding	0.00
2111 Direct Deposit Liabilities	0.00
2142 Company	0.00
2144 Employee	0.00
Total 2140 Medicare	\$0.00
2150 SDI	0.00
2405 FUTA	124.49
2410 SUI	152.10
Total 2415 FIT, SS, Medicare - 941	\$14,533.31
2420 L&I	1,036.86
2425 WA Paid Family & Medical Leave	335.16
2426 WA Cares	664.70
2435 PERS Payable	0.00
2439 Temporary Retirement Holdings Payable	51,111.96
2450 Medical/Dental/Vision/Life Ins	528.19
2460 Accrued Vacation Pay	17,535.07
2499 Payroll Corrections	173.01
Total 2400 Payroll Liabilities	\$86,222.98
2510 Accrued Liabilities - Contractor Payments	0.00
Total 2500 Accrued Liabilities	\$0.00
2600 Deferred Revenue	0.00
Total Other Current Liabilities	\$101,692.12
Total Current Liabilities	\$127,531.62
Total Liabilities	\$127,531.62
3110 Equipment Purchase Reserve	15,000.00
3120 Operations Reserves	541,792.00
3130 Contractual Obligations Reserve	34,062.00
3140 Legal Reserves Fund	0.00
Total 3100 Board Designated Reserves	\$590,854.00
3200 Board Designated Contra	-590,854.00
3999 Opening Bal Equity	0.00
3300 Fund Balance (Prior Years)	887,489.82
Net Income	243,113.73
Total Equity	\$1,130,603.55
Total Liabilities and Equity	\$1,258,135.17

SOUND CITIES ASSOCIATION | Profit Loss by Month

January 2025 - November 2025

	Jan 2025	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Total	2025 Budget	Difference		
1010 Member Dues	955,060.74											955,060.74	955,060.74	0		1010 Member Dues
1020 Membership/Sponsorships		40,500.00	33,000.00	9,000.00				3,000.00	500.00			86,000	96,500	-10,500		1020 Membership/Sponsorships
1030 Registration/Dinners Revenue		2,588.00	825.00				750.00	1,626.00		385.00	4,701.00	10,875.00	18,500.00	-7,625.00		1030 Registration/Dinners Revenue
1040 Interest Income	1,415.43	1,395.72	1,617.17	1,588.44	1,145.61	2,028.62	1,453.76	1,149.37	2,050.83	1,589.43	1,049.70	16,484.08	12,880.00	3,604.08		1040 Interest Income
1150 CC Points Redeemed for Credit				275.00				100.00				600.00		-50.00		1150 CC Points Redeemed for Credit
Total Income	\$ 956,476.17	\$ 44,483.72	\$ 35,442.17	\$ 10,863.44	\$ 1,145.61	\$ 2,028.62	\$ 2,203.76	\$ 5,875.37	\$ 2,550.83	\$ 1,974.43	\$ 5,975.70	\$ 1,069,019.82	1,083,591	-14,521		Total Income
Gross Profit	956,476.17	44,483.72	35,442.17	10,863.44	1,145.61	2,028.62	2,203.76	5,875.37	2,550.83	1,974.43	5,975.70	1,069,019.82				
													2025 Budget	Difference	% Budget Remaining	
Total 5100 Salaries	34,518.87	38,466.57	51,422.34	51,557.54	51,422.86	51,627.03	52,686.94	47,063.65	48,131.24	52,842.09	48,137.01	527,876.14	641,941	114,065	18%	Total 5100 Salaries
5210 Taxes-FUTA	35.28	37.54	27.01	0.00	0.00	0.00	0.00	31.02	10.98	0.00	0.00	141.83	336	194	58%	5210 Taxes-FUTA
5220 Taxes-SUTA	224.63	252.08	347.87	348.79	335.39	336.53	167.71	141.15	55.00	49.21	20.29	2,278.65	2,824	545	19%	5220 Taxes-SUTA
5230 Taxes - FICA, Medicare - 941	2,640.70	2,961.79	3,972.07	3,982.39	3,972.13	3,987.70	4,049.69	4,629.11	3,711.64	4,081.55	3,777.52	41,766.29	46,551	4,785	10%	5230 Taxes - FICA, Medicare - 941
5240 Taxes - L & I	87.33	113.21	114.50	115.14	113.85	113.86	115.79	133.26	112.95	109.06	103.50	1,232.45	2,691	1,459	54%	5240 Taxes - L & I
5250 Taxes-FMLA	227.15	254.77	385.83	342.56	344.19	343.01	348.34	398.18	320.01	351.09	1,317.21	4,632.34	2,466	-2,166	-88%	5250 Taxes-FMLA
Total 5200 Payroll Taxes	3,215.09	3,619.39	4,847.28	4,788.88	4,765.56	4,781.10	4,681.53	5,332.72	4,210.58	4,590.91	5,218.52	\$50,051.56	54,888	4,816	9%	Total 5200 Payroll Taxes
5311 Temp. Retirement Contr. Holdings			4,994.25	4,696.89	4,684.65	4,703.23	4,776.99	2,392.49	1,575.35	2,974.54	2,603.88	33,402.27				
5312 Pension Plan Contributions	1,442.10	3,504.28	-309.66									4,636.72				
Total 5310 Pension/Retirement	1,442.10	3,504.28	4,684.59	4,696.89	4,684.65	4,703.23	4,776.99	2,392.49	1,575.35	2,974.54	2,603.88	38,038.99	58,481	20,442	35%	5310 Pension Plan Contributions
5320 Medical/Dental/Vision/Life Ins	4,225.52	4,225.52	4,225.52	4,225.52	4,225.52	4,225.52	4,225.52	4,753.71	4,225.52	4,753.71	3,697.33	47,008.91	105,510	58,501	55%	5320 Medical/Dental/Vision/Life Ins
5330 Professional Development			142.16	38.62	450.00	500.00	500.00	158.69	500.00	500.00	250.00	1,162.07	8,000	6,838	85%	5330 Professional Development
5345 ED Car Allowance		250.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	500.00	4,500.00	6,000	1,500	25%	5345 ED Car Allowance
5346 Staff Travel Expenses	42.42	748.76	216.64	25.48	88.68		147.73	121.97	149.66	312.13	137.48	1,990.95	7,000	5,009	72%	5346 Staff Travel Expenses
Total 5340 Travel Reimbursement	42.42	998.76	716.64	525.48	588.68	500.00	647.73	621.97	649.66	812.13	387.48	6,490.95	13,000	6,509	50%	Total 5340 Travel Reimburse
Total 5300 Staff Benefits	5,710.04	8,728.56	9,626.75	9,590.05	9,537.47	9,878.75	9,650.24	7,926.86	6,450.53	8,912.98	6,688.69	92,700.92	184,991	92,290	50%	Total 5300 Staff Benefits
Total for 5000 Staff	\$ 43,444.00	\$ 50,814.52	\$ 65,896.37	\$ 65,936.47	\$ 65,725.89	\$ 66,286.88	\$ 67,018.71	\$ 60,323.23	\$ 58,792.35	\$ 66,345.98	\$ 60,044.22	\$ 670,628.62	881,800	523,696	24%	Total 5000 Staff
6100 Rent	2,786.06	2,786.06	2,786.06	2,786.06	2,786.06	2,786.06	2,786.06	2,786.06	2,786.06	2,786.06	2,786.06	30,646.66	34,163	3,516	10%	6100 Rent
6200 Office Insurance												899.00	620	-279	-45%	6200 Office Insurance
6310 Copier/Printer Lease & Maint	243.40	243.40	259.03	243.40	243.40	261.25	243.40	243.40	273.47	243.40	243.40	2,740.95	3,450	709	21%	6310 Copier/Printer Lease & Maint
6320 Outside Printing & Publication	128.76		1,115.75					58.61	25.26	744.51		2,072.89	3,000	927	31%	6320 Outsourced Printing/Publications
Total 6300 Printing and Publication	372.16	243.40	1,374.78	243.40	243.40	261.25	243.40	302.01	298.73	987.91	243.40	\$4,813.84	6,450	1,636	25%	Total 6300 Printing and Publication
6420 Website Design/Hosting				50.68	203.88			14.33	14.33	14.33	1,210.77	2,538.16	3,500	962	27%	6420 Website Design/Hosting
6430 IT Equipment							119.00	255.08	1,041.49			1,415.57	6,000	4,584	76%	6430 Equipment
6440 Software/Subscriptions	1,584.48	1,153.93	385.52	385.52	385.52	2,586.72	392.14	485.56	797.66	391.89	299.88	8,848.82	8,900	51	1%	6440 Software/Subscriptions
Total 6400 IT	1,584.48	1,153.93	385.52	436.20	589.40	2,586.72	525.47	754.97	1,853.48	1,602.66	1,329.72	\$12,802.55	18,400	5,597	30%	Total 6400 IT
6500 Cell Phone Service	324.20	267.73	267.99	267.99	267.99	269.76	268.00	268.00	331.54	318.40	317.05	3,168.65	4,300	1,131	26%	6500 Cell Phone Service
6600 CC, Banking & Other Fees	70.16	22.41	19.95	5.00	5.00	5.00	5.00	6.00	5.00	65.00	96.00	304.52	500	195	39%	6600 CC, Banking & Other Fees
6700 Accounting Fees												1,820.00	19,000	17,180	90%	Total 6700 Accounting Fees
6800 Legal Fees	203.38					8,502.30	12,843.30	16,895.01	15,332.02	1,014.00	15,995.74	70,785.75	30,000	8,451	-136%	6800 Legal (amended)
6900 Office Supplies / Misc.	88.93	241.95	301.75	62.62	39.07	39.07	93.45	63.73	260.19	568.59	131.00	1,890.35	3,000	1,110	37%	6900 Office Supplies / Misc.
Total 6000 Office / Overhead	5,429.37	4,715.48	5,136.05	3,801.27	3,930.92	14,450.16	16,764.68	21,075.78	20,867.02	9,162.62	21,797.97	\$127,131.32	116,433	-10,698	-9%	Total 6000 Office / Overhead
7100 Food/Beverage/Rentals		454.16	4,587.75					10,283.82				15,325.73	40,000	24,674	62%	7100 Food/Beverage/Rentals
7200 Event Pmts Processing Fee	3.88	99.32	33.14				30.53	71.66		16.87	184.83	440.23	1,850	1,410	76%	7200 Event Pmts Processing Fee
Total 7000 Event Expenses	3.88	553.48	4,620.89				30.53	10,355.48		16.87	184.83	\$15,765.96	41,850	26,084	62%	Total 7000 Event Expenses
8100 Insurance (D&O)						2,294.00						2,294.00	2,500	206	8%	8100 Liability Insurance
8200 Awards / Recognition		145.39	70.97	11.80	360.65		132.26	367.72				1,088.79	6,000	4,911	82%	8200 Awards / Recognition
8300 Retreats/Mtgs/Conf/Dues/Events	4.55	873.13	709.59	370.73			11.83	203.43	1,040.49	263.87	388.08	3,865.70	15,000	11,134	74%	8300 Retreats/Mtgs/Conf/Dues/Events
8400 Consultants/Special Projects	179.00		0.00	199.00	1,450.00	199.00				7,400.00	7,400.00	16,277.00	20,000	3,173	16%	8400 Consultants/Special Projects
Total 8000 Board / Org Development	183.55	1,018.52	780.56	581.53	1,810.65	2,493.00	144.09	571.15	1,040.49	7,663.87	7,788.08	\$24,075.49	43,500	19,425	45%	Total 8000 Board / Org Development
9000 Contingency Fund	2,500.00	17,500.00	5,000.00									25,000.00	25,000	0	0%	Contingency Fund
Reconciliation Discrepancies												0.00				
Total Expenses	51,560.80	74,602.00	81,433.87	70,319.27	71,467.46	83,230.04	83,958.01	92,325.64	80,699.86	83,189.34	89,815.10	\$862,601.39	1,108,583	245,982	22%	Total Expenses
Net Operating Income	904,915.37	-30,118.28	-45,991.70	-59,455.83	-70,321.85	-81,201.42	-81,754.25	-86,450.27	-78,149.03	-81,214.91	-83,839.40	\$206,418.43				
Other Income																
Investment returns	-1,160.04	3.32	616.96	-43.72	-490.30	679.25	-279.87	795.78	845.58	-280.35	-496.50	190.11				
Other Income										10,398.61		10,398.61				
Processing Fees Recouped			179.45								927.13	1,106.58				
Release of Board-Designated Legal Reserves							25,000.00					25,000.00				
Total for Other Income	-1,160.04	3.32	796.41	-43.72	-490.30	679.25	24,720.13	795.78	845.58	10,118.26	430.63	\$36,695.30				
Net Other Income	-1,16															

SOUND CITIES ASSOCIATION | BALANCE SHEET
as of December 31, 2025

	Total
1110 HomeStreet Bank	33,527.22
1120 HomeStreet Bank - Money Market	776,916.34
1130 PayPal Bank	0.00
Total Bank Accounts	\$810,443.56
Total Accounts Receivable	\$989,899.99
1140 Investments - Time Value	345,287.00
1145 Accrued Interest Receivable	2,095.10
1499 Undeposited Funds	6,000.00
1550 Prepaid Expenses	0.00
Other Current Asset	0.00
Total Other Current Assets	\$353,382.10
Total Current Assets	\$2,153,725.65
Total Fixed Assets	\$0.00
Other Long-term Assets	0.00
Total Other Assets	\$0.00
Total Assets	\$2,153,725.65
Total Accounts Payable	\$16,239.14
2200 HomeStreet Credit Card	3,745.79
Total Credit Cards	\$3,745.79
2300 Accrued Payroll	15,499.13
2110 Federal Withholding	0.00
2111 Direct Deposit Liabilities	0.00
Total 2140 Medicare	\$0.00
2150 SDI	0.00
2405 FUTA	263.91
2410 SUI	615.86
Total 2415 FIT, SS, Medicare - 941	\$7,134.01
2420 L&I	1,144.00
2425 WA Paid Family & Medical Leave	710.02
2426 WA Cares	900.23
2435 PERS Payable	0.00
2439 Temporary Retirement Holdings Payable	53,686.44
2450 Medical/Dental/Vision/Life Ins	528.19
2460 Accrued Vacation Pay	17,535.07
2470 w/held Supplemental Life	0.00
2499 Payroll Corrections	173.01
Total 2400 Payroll Liabilities	\$85,446.29
2510 Accrued Liabilities - Contractor Payments	0.00
Total 2500 Accrued Liabilities	\$0.00
2600 Deferred Revenue	0.00
Total Other Current Liabilities	\$100,945.42
Total Current Liabilities	\$120,930.35
Total Liabilities	\$120,930.35
3110 Equipment Purchase Reserve	15,000.00
3120 Operations Reserves	541,792.00
3130 Contractual Obligations Reserve	34,062.00
3140 Legal Reserves Fund	0.00
Total 3100 Board Designated Reserves	\$590,854.00
3200 Board Designated Contra	-590,854.00
3999 Opening Bal Equity	0.00
3300 Fund Balance (Prior Years)	887,489.82
Net Income	1,145,305.48
Total Equity	\$2,032,795.30
Total Liabilities and Equity	\$2,153,725.65

2026 Member City Dues Invoicing and Payments

Municipality	Invoiced	Payment Date	Method	Payment Recieved
Algona	\$ 2,672.22	1/20/2026	check	\$ 2,672.22
Auburn (part)	\$ 64,309.45			
Beaux Arts Village	\$ 248.39	1/20/2026	check	\$ 248.39
Bellevue	\$ 80,126.40	3/10/2026	check	\$ 80,126.40
Black Diamond	\$ 5,957.40	1/12/2026	check	\$ 5,957.40
Bothell (part)	\$ -			
Burien	\$ 42,723.40	1/20/2026	check	\$ 42,723.40
Carnation	\$ 1,858.93	1/5/2026	check	\$ 1,858.93
Clyde Hill	\$ 2,479.91	2/10/2026	check	\$ 2,479.91
Covington	\$ 17,756.01	1/5/2026	check	\$ 17,756.01
Des Moines	\$ 26,874.39	1/5/2026	check	\$ 26,874.39
Duvall	\$ 7,059.14	3/3/2026	check	\$ 7,059.14
Enumclaw (part)	\$ 10,736.94	1/5/2026	check	\$ 10,736.94
Federal Way	\$ 80,126.40	1/27/2025	check	\$ 80,126.40
Hunts Point	\$ 364.58	1/12/2026	check	\$ 364.58
Issaquah	\$ 33,300.53	2/10/2026	check	\$ 33,300.53
Kenmore	\$ 19,646.99	2/20/2026	check	\$ 19,646.99
Kent	\$ 80,126.40			
Kirkland	\$ 78,403.68			
Lake Forest Park	\$ 10,977.32	1/12/2026	check	\$ 10,977.32
Maple Valley	\$ 23,509.09	1/20/2026	check	\$ 23,509.09
Medina	\$ 2,335.68	2/10/2026	check	\$ 2,335.68
Mercer Island	\$ 20,712.67	1/27/2026	check	\$ 20,712.67
Milton (part)	\$ 1,314.07	1/12/2026	check	\$ 1,314.07
Newcastle	\$ 11,121.54	1/27/2026	check	\$ 11,121.54
Normandy Park	\$ 5,492.66	2/17/2026	check	\$ 5,492.66
North Bend	\$ 6,882.86	2/10/2026	check	\$ 6,882.86
Pacific (part)	\$ 5,801.15	3/16/2026	check	\$ 5,801.15
Redmond	\$ 66,008.13	2/3/2026	check	\$ 66,008.13
Renton	\$ 80,126.40	2/17/2026	ACH	\$ 80,126.40
Sammamish	\$ 54,870.56	1/5/2026	check	\$ 54,870.56
SeaTac	\$ 26,433.70	2/17/2026	check	\$ 26,433.70
Shoreline	\$ 51,072.57	1/5/2026	check	\$ 51,072.57
Skykomish	\$ 132.21	2/3/2026	check	\$ 132.21
Snoqualmie	\$ 11,658.39	1/5/2026	check	\$ 11,658.39
Tukwila	\$ 18,397.02	2/3/2026	check	\$ 18,397.02
Woodinville	\$ 11,265.77	1/27/2026	check	\$ 11,265.77
Yarrow Point	\$ 905.43	1/20/2026	check	\$ 905.43
Total	\$ 963,788.38			\$ 740,948.86

2026 Sponsorship Payment Tracking

Sponsorship Level	Sponsor/Entity	Invoiced Month	Amount Invoiced	Paid Month	Amount Paid
Partner	Amazon	April 2026	\$ 6,000.00		
Regional Associate Member	AWC	February 2026	\$ 500.00	March 2026	\$ 500.00
Regional Associate Member	EMC Research	February 2026	\$ 500.00		
Regional Associate Member	Gordon Thomas Honeywell	February 2026	\$ 500.00	March 2026	\$ 500.00
Partner	Jenoptik	March 2026	\$ 6,000.00		
Regional Associate Member	KC Dept of Assessments	February 2026	\$ 500.00	February 2026	\$ 500.00
Regional Associate Member	King County Elections	February 2026	\$ 500.00		
Regional Associate Member	King County Library Systems	February 2026	\$ 500.00		
Regional Associate Member	Langton Public Affairs	February 2026	\$ 500.00	February 2026	\$ 500.00
Partner	Lumen	April 2026	\$ 6,000.00		
Partner	Marketing Solutions	n/a	\$ -	In-Kind	\$ -
Partner	Port of Seattle	February 2026	\$ 6,000.00	March 2026	\$ 6,000.00
Partner	Puget Sound Energy	March 2026	\$ 6,000.00		
Partner	Seattle King County Realtors	February 2026	\$ 6,000.00	March 2026	\$ 6,000.00
Partner	Sound Transit	April 2026	\$ 6,000.00		
Partner	Waste Management	February 2026	\$ 6,000.00		
Totals			\$ 51,500.00		\$ 14,000.00

2025 Sponsorship Payments

Sponsorship Level	Sponsor/Entity	Invoiced Month	Amount Invoiced	Paid Month	Amount Paid
Regional Associate Member	4Culture	September 2025	\$ 500.00	August 2025	\$ 500.00
Partner	Amazon	March 2025	\$ 6,000.00	August 2025	\$ 6,000.00
Event Sponsorship	Amazon	August 2025	\$ 2,500.00	October 2025	\$ 2,500.00
Regional Associate Member	AWC	February 2025	\$ 500.00	March 2025	\$ 500.00
Partner	Boeing	April 2025	\$ 6,000.00	Novmeber 2025	\$ 6,000.00
Event Sponsorship	Boeing	April 2025	\$ 2,500.00	Novmeber 2025	\$ 2,500.00
Regional Associate Member	Cedar Grove	August 2025	\$ 500.00	August 2025	\$ 500.00
Partner	Comcast	March 2025	\$ 6,000.00	March 2025	\$ 6,000.00
Event Sponsorship - Annual Mtg	Comcast	March 2025	\$ 2,500.00	March 2025	\$ 2,500.00
Regional Associate Member	EMC Research	February 2025	\$ 500.00	February 2025	\$ 500.00
Regional Associate Member	Foster Garvey	March 2025	\$ 500.00	March 2025	\$ 500.00
Regional Associate Member	Gordon Thomas Honeywell	February 2025	\$ 500.00	February 2025	\$ 500.00
Regional Associate Member	KC Dept of Assessments	February 2025	\$ 500.00	March 2025	\$ 500.00
Regional Associate Member	King County Elections	February 2025	\$ 500.00	March 2025	\$ 500.00
Regional Associate Member	King County Library Systems	February 2025	\$ 500.00	February 2025	\$ 500.00
Regional Associate Member	Langton Public Affairs	February 2025	\$ 500.00	February 2025	\$ 500.00
Partner	Lumen	March 2025	\$ 6,000.00	March 2025	\$ 6,000.00
Partner	Marketing Solutions			In-Kind	
Partner	Microsoft	March 2025	\$ 6,000.00	March 2025	\$ 6,000.00
Partner	Port of Seattle	February 2025	\$ 6,000.00	June 2025	\$ 6,000.00
Partner	Puget Sound Energy	February 2025	\$ 6,000.00	April 2025	\$ 6,000.00
Partner	Republic Services	February 2025	\$ 6,000.00	March 2025	\$ 6,000.00
Partner	Seattle King County Realtors	February 2025	\$ 6,000.00	March 2025	\$ 6,000.00
Partner	Seattle Metro Chamber	February 2025	\$ 6,000.00	December 2025	\$ 6,000.00
Partner	Sound Transit	March 2025	\$ 6,000.00	June 2025	\$ 6,000.00
Partner	Waste Management	February 2025	\$ 6,000.00	March 2025	\$ 6,000.00
Totals			\$ 84,500.00		\$ 84,500.00

April 15, 2026 SCA Board of Directors Meeting
Attachment 8: PIC-Recommended Regional Boards and Committees Appointments

The SCA Public Issues Committee (PIC) has made the following recommendations for appointments to Regional Boards and Committees:

Greater Seattle Partners

Seat	Name	City	Caucus
Member	Ryan McIrvin	Renton	S

Key
New Appointment
Alternate to Member

Puget Sound Clean Air Agency (PSCAA) Advisory Council

Seat	Name	City	Caucus
Member	Satwinder Kaur	Kent	S

Regional Transit Committee (RTC)

Seat	Name	City	Caucus
Member	Ryan McIrvin	Renton	S
Member	Susan Honda	Federal Way	S
Member	Neal Black	Kirkland	N
Member	Toni Troutner	Kent	S
Member	Jim Ribail	Carnation	SnoV
Member	Tracy Taylor	Auburn	S
Member	JC Harris	Des Moines	S
Member	Pamela Stuart	Sammamish	N
Alternate	Larry Goldman	Lake Forest Park	N
Alternate	Vishal Bhargava	Bellevue	N
Alternate	Julie Hsiesh	Mercer Island	N
Alternate	James Mayhew	Snoqualmie	SnoV

Recommended Action

Appointment of the following individuals to 2026 SCA Regional Boards and Committees, as recommended by the PIC Nominating Committee, including finding of extraordinary circumstances to make an exception to the six-year term limit for the appointment of Satwinder Kaur to the PSCAAC for an abbreviated term:

- Council President Ryan McIrvin, Renton, as Member to the Greater Seattle Partners;
- Council President Satwinder Kaur, Kent, as Member to the Puget Sound Clean Air Agency Advisory Council for a term of 1 (one) year;
- Mayor Jim Ribail, Carnation, as Member to the Regional Transit Committee

Background

A nominating committee of the Public Issues Committee (PIC) consisting of one representative of each SCA Regional Caucus (South, North, South Valley, and Snoqualmie Valley) is appointed annually by the Chair of the PIC and makes recommendations to the PIC on appointments. The PIC in turn makes recommendations on appointments to the SCA Board of Directors.

Per SCA Bylaws, appointees to major regional committees shall be selected from among elected officials otherwise qualified to serve in such positions, in accordance with the terms of the enabling documents for creating such boards and committees. Appointees shall represent the positions of all SCA member cities. Equitable geographic distribution shall be considered in recommending appointments to the Board of Directors.

No member shall serve more than six (6) consecutive years on a regional board or committee appointed by SCA. This limitation shall not apply to alternates. Once a member has served six (6) consecutive years on a regional board or committee, they shall be ineligible to serve on said committee for a minimum of one (1) year. However, the Board may make exceptions to the six-year term limit in extraordinary circumstances upon the recommendation of the PIC nominating committee and the PIC when a supermajority (2/3) of Board members present and voting at a meeting finds that doing so would be in the best interest of SCA and its member cities.

Outstanding Vacancies on Regional Boards and Committees

The following committee positions remained unfilled:

- Aging and Disability Services Advisory Council (1 Member)
- Board of Health (1 Member)
- Joint Recommendations Committee (1 Alternate)
- King County Flood Control District Advisory Committee (KCFCDAC) (1 Alternate)
- Local Hazardous Waste Management Program (LHWMP) Management Coordination Committee (MCC) (1 Alternate)
- PSRC Transportation Policy Board (TPB) (1 Alternate)

Discussion

The Wastewater Treatment Division has been preparing the 2027 sewer rate proposal, which has been presented to the Regional Water Quality Committee (RWQC) and the Metropolitan Water Pollution Abatement Advisory Committee (MWPAAC). For 2027, the monthly sewer rate is proposed to increase by 12.75%. The sewer rate is forecasted to continue rising by double-digit percentages through 2032, resulting in the monthly sewer rate doubling by 2032 and more than tripling by 2042. SCA members have consistently expressed concern about the compounding impact of sharp increases across utilities on ratepayer affordability, which ultimately spurred the creation of a Regional Utilities Rate Summit.

At the April PIC meeting, PIC voted in favor of taking up this issue for discussion and a possible letter.

At today's SCA Board meeting, SCA staff are looking for feedback on the draft letter. The feedback will be compiled for review by PIC at the May meeting. SCA staff will also review the timeline for reviewing and amending the draft letter for the Board's awareness.

Background Information

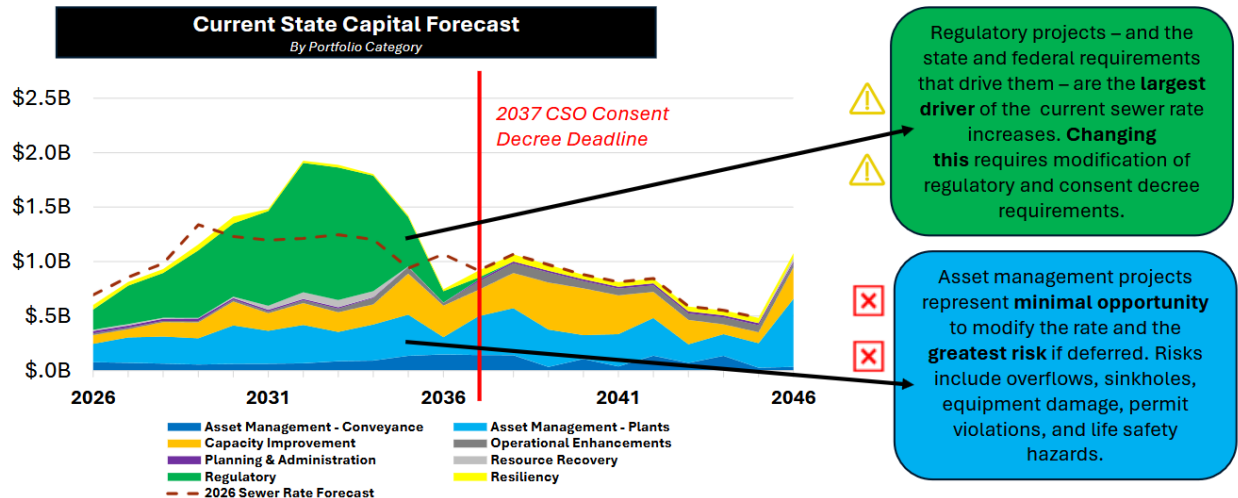
The Wastewater Treatment Division (WTD) has presented their 2027 proposed sewer rate along with forecasts that extend through 2046. Costs are rising significantly, leading to proposed rate increases. Rising costs are driven by regulatory deadlines, aging infrastructure, and a growing system demand. Lower risk projects have already been deferred to reduce rate increases.

WTD is currently recommending a 12.75% monthly sewer rate increase, which raises the current monthly rate of \$62.66 to \$70.65. WTD has also presented two alternative scenarios that they do not recommend, as those scenarios have modest value in reducing rates and add risk of system failure and/or compliance. Note that the King County Executive has not yet transmitted his official sewer rate proposal; the number provided above represents WTD's proposal.

WTD currently forecasts capital spending at \$14.2 billion from 2026 to 2036 and \$10.3 billion from 2037 to 2046. This spending is driving an increase in the revenue requirement, and therefore also an increase in the sewer rate. The capital forecast accompanying the Draft WTD Proposal is shown below, followed by the 20-year rate forecast.

Capital Forecast for the Recommended Rate Scenario

**April 15, 2026 SCA Board of Directors Meeting
Attachment 9: 2027 Proposed Sewer Rate Response Letter**



Capital forecast as provided in Regional Water Quality Committee meeting materials for April 2026.

**Forecasted Rate Path for WTD's Recommended Rate
2027 WTD's Recommended Rate Forecast:**

	Adopted		Proposed									
	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	
Rate Increase %	7.50%	12.75%	12.75%	12.75%	12.75%	11.25%	11.25%	8.00%	8.00%	8.00%	1.75%	
Monthly Sewer Rate	\$62.66	\$70.65	\$79.66	\$89.82	\$101.28	\$112.68	\$125.36	\$135.39	\$146.23	\$157.93	\$160.70	
Rate Increase \$	\$4.38	\$7.99	\$9.01	\$10.16	\$11.46	\$11.40	\$12.68	\$10.03	\$10.84	\$11.70	\$2.77	
All-In Debt Service Coverage	1.62x	1.60x	1.74x	1.68x	1.60x	1.58x	1.61x	1.49x	1.51x	1.55x	1.55x	
	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046		
Rate Increase %	1.75%	3.75%	3.75%	3.75%	2.25%	2.25%	2.25%	0.50%	0.50%	0.00%		
Monthly Sewer Rate	\$163.52	\$169.66	\$176.03	\$182.64	\$186.75	\$190.96	\$195.26	\$196.24	\$197.23	\$197.23		
Rate Increase \$	\$2.82	\$6.14	\$6.37	\$6.61	\$4.11	\$4.21	\$4.30	\$0.98	\$0.99	\$0.00		
All-In Debt Service Coverage	1.52x	1.54x	1.58x	1.61x	1.60x	1.63x	1.64x	1.66x	1.67x	1.69x		

Forecasted rates provided in Regional Water Quality Committee meeting materials for April 2026.

It is important to note that the rates shown above only represent the wholesale or regional rate, which funds the regional wastewater system. WTD contracts with cities and local sewer districts that deliver customer-facing services and set rates to fund the local portion of the system, called the local or retail component. Therefore, exact rates paid by ratepayers will vary by jurisdiction. Further, increases in wholesale rates limit the ability of local agencies to increase their rates and fund the needs of local systems.

Sewer Rate Proposal Timeline

WTD began presenting rate scenarios to members of the Regional Water Quality Committee (RWQC) and the Metropolitan Water Pollution Abatement Advisory Committee (MWPAAC) in February. Rate conversations have been ongoing since in the two bodies; MWPAAC submitted a rate response letter following their March meeting, and RWQC is currently drafting its letter. The King County Executive is expected to transmit his 2027 Rate Proposal later this month, which will then be considered by the King County Budget and Fiscal Management Committee and by King County Council. Possible action by the King County Council is expected in June, as the rate must be adopted by July 1. The full timeline for the process is below.

**April 15, 2026 SCA Board of Directors Meeting
Attachment 9: 2027 Proposed Sewer Rate Response Letter**

Detailed Sewer Rate Proposal Timeline

Month	Date	Agency	Briefing
January	1/29/2026	Executive Budget Office	2027 WTD Preliminary Sewer Rate Proposal
	2/4/2026	RWQC	2027 WTD Preliminary Sewer Rate Proposal
February	2/5/2026	Finance	2027 WTD Preliminary Sewer Rate Proposal
	2/25/2026	MWPAAC General	2027 WTD Preliminary Sewer Rate Proposal
	2/26/2026	E-Team	2027 WTD Sewer Rate Proposal
March	3/4/2026	RWQC	2027 WTD Sewer Rate Proposal
	3/5/2026	Finance	2027 WTD Sewer Rate Proposal
	3/19/2026	Executive	2027 WTD Sewer Rate Proposal 2027 WTD Sewer Rate Proposal, vote on letter to KC Executive
	3/25/2026	MWPAAC General	Executive
	3/26/2026	Executive	Tech Memo due to the Executive Discuss contents of rate letter to be sent to KC Executive prior to transmittal
April	4/1/2026	RWQC	
	4/3/2026	Finance	Discuss potential letter to KC Council
	4/24/2026	KC Council	Executive transmits 2027 Rate Proposal to Council
May	4/29/2026	MWPAAC General	Action on potential letter to KC Council
	5/6/2026	RWQC	Briefing
	5/28/2026	Budget and Fiscal Mgmt Committee	Discussion only
June	6/4/2026	RWQC	Briefing only
	6/11/2026	Budget and Fiscal Mgmt Committee	Possible Action
	6/17/2026	KC Council	Consideration/Possible Adoption
July	6/24/2026	KC Council	Consideration/Possible Adoption (backup date)
	7/1/2026	Approval required by this date	

Rate timeline adapted from Regional Water Quality Committee meeting materials for March 2026.

SCA RWQC Caucus Discussions and Rate Summit

The SCA RWQC Caucus raised significant concerns throughout the 2026 sewer rate setting process about rapidly rising rates and affordability, especially around how multiple double-digit rate increases will compound for ratepayers. This culminated in the SCA RWQC Caucus declaring support for and participating in the Regional Utility Rate Summit in November 2025. At the Summit, local elected officials heard from major regional utilities and discussed the combined impact of rate increases and the drivers of rising rates. SCA members have continued to express concern around the growing rate affordability crisis and included utility rate affordability as a priority area on SCA’s County Priorities document.

The SCA RWQC Caucus has continued to raise concerns about the compounding impact of multiple sharp increases across utilities, including the year-over-year effect of double-digit sewer rate increases, during the 2027 sewer rate setting process. The Caucus has

recommended that SCA consider sending a rate response letter to further raise awareness around the issue of utility rate affordability and relay requests to address their concerns.

SCA Rate Response Letter Review & Approval Timeline

April

Wednesday 4/8
April PIC meeting
First Touch

Staff present information and draft letter.

PIC votes on whether it is an issue on which they want to consider adopting a position. A majority of members present must vote in favor to bring the issue back to the next meeting for possible adoption.

In discussion, amendments to the draft (if applicable) would be noted.
**This is when the amendment process starts; amendments offered by members at the meeting or afterwards will be included in the May PIC packet.*

Wednesday 4/15
April Board meeting

SCA Board of Directors discusses the item and reviews the first draft of the letter.

Between April & May PIC meetings

PIC members can seek feedback from their city council, their mayor, and/or city staff.

Proposed amendments can be sent to SCA staff:
Policy Analyst Laura Belmont: laura@soundcities.org

SCA Staff will send regular updates on proposed amendments to PIC members and staff during this time, so conversations remain up to date.

May

Friday 5/1

Amendment collection process closes

If PIC members wish to propose additional amendments after May 1, members must propose the amendment at the May PIC meeting.

Wednesday 5/13
May PIC meeting
Second Touch

The draft letter comes back to PIC for a vote. Proposed amendments are reviewed in succession.

Additional amendments can be made at this time, either by:

- Introducing individual motions for amendments, or
- Live-updating document and moving to recommend it to the Board as shown on screen.

PIC votes to recommend the final letter to the Board for approval.

Wednesday 5/20
May Board meeting

The Board of Directors reviews the letter as drafted and amended by PIC and makes the final decision to adopt the letter.

Draft SCA 2027 Proposed Sewer Rate Response Letter

Metropolitan King County Council
516 3rd Ave.
Seattle, WA 98104

Dear Chair Sarah Perry and King County Councilmembers,

On behalf of the Sound Cities Association (SCA), I am writing regarding Proposed Ordinance 2027 Proposed Sewer Rate and Capacity Charge. SCA is deeply concerned about the affordability of the sewer rates proposed for 2027 and forecasted in the near-term. Ratepayers are facing the compounding impacts of multiple years of double-digit sewer rate increases and sharp rate increases from other utilities. This trend is unsustainable. We request that WTD continue its Sewer Rate and Capital Work Plan including third-party review and multi-year rate options, incorporate a longer-range financial outlook, provide transparent reporting on system health and policy alignment, and clearly articulate the steps taken to identify and achieve cost savings.

We are aware of the 2027 proposed monthly sewer rate of 70.65, a 12.75 increase over the current monthly sewer rate of 62.66. Currently, monthly sewer rates are projected to double by 20 and triple over the course of the forecasting period. These increases only account for the regional portion of the sewer rate, as cities and sewer districts levy their own rate increases to fund their local systems, further adding to ratepayer burden. In light of this, we encourage WTD to more holistically incorporate an understanding of the significant impact of rates on people living in the County. Sharp wholesale rate increases mean cities need to more acutely track their own ability to increase rates to address local system needs. We request that rate examinations not be siloed, such that increases to other utilities rates, especially by the County, are factored into future sewer rate proposals.

We are committed to the health of Puget Sound and the people living around it. We understand the importance of maintaining dependable infrastructure to ensure the system continues to protect public and environmental health and acknowledge that rate increases may be necessary to do so. However, rate increases must be balanced with ratepayer needs.

To address these concerns, we support the recommendations proposed in letters by the Metropolitan Water Pollution Abatement Advisory Committee (MWPAAC) and Regional Water Quality Committee (RWQC). We therefore request WTD:

April 15, 2026 SCA Board of Directors Meeting
Attachment 10: DRAFT SCA 2027 Proposed Sewer Rate Response Letter

- Continue the work on the Sewer Rate and Capital Work Plan, including third-party capital program review and work towards multi-year rate options.
- Ensure future rate conversations include a focus on a longer-range view beyond the current 10- to 20-year window.
- Continue to consider and present information on the needs of the system and whether rates have kept up with those needs.
- Articulate steps WTD has taken to find savings across its categories of expenditure and the communicate the amount of those savings.
- Provide clear reporting on how WTD has aligned with its adopted policies. While we appreciate the inclusion of multiple rate scenarios in this year's process, exact policy levers available to affect sewer rates remain unclear, as does how policy choices made thus far have contributed to rate growth.
- Work with the RWUC to determine policies regarding rate affordability for future cycles.
- Collaborate with regulators to develop a data-informed regulatory approach to achieve meaningful environmental outcomes. Alternative pathways for regulatory capital projects should also provide relief from the stacking of expensive projects.

Thank you for your increased transparency during this year's sewer rate development process and for your continued partnership. We look forward to continuing to collaborate on ways to address the growing affordability crisis for our ratepayers.

Sincerely,

SCA Board of Directors

Cc: Girmay Bahilay, King County Executive
John Taylor, Director, Department of Natural Resources and Parks
Kamuron Gurol, Director, Wastewater Treatment Division
Sharman Herrin, Government Relations, Wastewater Treatment Division
Regional Water Quality Committee Members

KING COUNTY CITY MANAGERS AND ADMINISTRATORS

Wednesday, April 8, 2026

10:00 to 11:30 AM

VIRTUAL

- 10:00 AM A. Welcome and Introductions**
- Phillip Hill, City Administrator, Lake Forest Park
- 10:15 AM B. Multifamily Tax Exemption (MFTE)**
- Laura Philpot, City Manager, Maple Valley
- 10:40 AM C. MRSC Strategic Plan**
- Melanie Harding, MRSC Executive Director
 - Kristi Rowland, MRSC Board President, Deputy Chief Administrative Officer, Renton
- 11:00 AM D. Future Meetings**
- On-line vs. In-person
 - Cadence and location if in-person
- 11:15 AM E. Partner Updates**
- AWC – Candice Bock, Director of Government Relations, AWC
 - SCA – Robert Feldstein, Executive Director, Sound Cities Association
 - WCMA – Laura Philpot, WCMA President, City Manager, City of Maple Valley
- 11:30 AM F. Adjourn**